



GREATER GIYANI MUNICIPALITY

MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT 2024/2025

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TABLE OF ACRONYMS AND ABBREVIATIONS

| | |
|-------|----------------------------------------------------------|
| AGSA | Auditor-General of South Africa |
| GGM | Greater Giyani Municipality |
| MDM | Mopani District Municipality |
| EPWP | Expanded Public Works Programme |
| FY | Financial Year |
| IDP | Integrated Development Plan |
| MFMA | Municipal Finance Management Act, No 56 of 2003 |
| MIG | Municipal Infrastructure Grant |
| MM | Municipal Manager |
| MPAC | Municipal Public Account Committee |
| MSIG | Municipal Systems Improvement Grant |
| PMS | Performance Management System |
| SDBIP | Service Delivery and Budget Implementation Plan |
| INEG | Integrated National Electrification Grant |
| FMG | Finance Management Grant |
| FMPPI | Framework for Managing Programme Performance Information |

CHAPTER ONE

1. INTRODUCTION

For the purposes of the completion of this report, the original S71 reporting has been used as a basis, which shows the 6 months actual revenue and actual expenditure including capital expenditure movements on the approved budget.

The municipality adopted the 2024/25 IDP / Budget on the 17 May 2024 at Giyani Community Hall, as a strategic document to address the challenges identified during the public participation sessions. The total Approved Budget which was adopted for 2024/25 amounted to R662 574 939, R667 525 332 for the 2025/26 FY and R665 802 519 for the 2026/27 FY. The budget related policies such as Property Rates, Credit Control, Cash Management, Virement, Budget, Assets management, Car allowance, indigent, Tariff, Supply Chain Management, and all other policies as required by the law were also adopted together with the Budget.

The municipality developed Service Delivery and Budget Implementation Plan as a tool to implement the IDP. The targets were set out in the SDBIP for the performance of the Municipality to be measured and the mayor signed accordingly as required by the legislations.

The assessment aims at enhancing managements' decisions and monitoring activities. In addition, the assessment can be utilized as a tool to assist in the management of cash flows and performance management.

CHAPTER TWO

2. Purpose of the Mid-Year Report

The purpose of this report is to comply with Section 52 (d) and Section 72 of the Municipal Finance Management Act 56 of 2003, and Section 33 of the Municipal Budget and Reporting Regulations as promulgated in the Government Gazette No 32, 141 of April 2009, which requires that municipality conduct an assessment of its performance which include financial and non-financial affairs and report to the key stakeholders.

3. Legislative Background

Section 72 of the Local Government Municipal Finance Management Act, Act No. 56 of 2003 (MFMA) provides that the Accounting Officer must by 25 January of each year assess the budget and performance of the municipality during the first half of the financial year. An assessment report in accordance with Section 72(1) (b) of the MFMA be submitted to the Mayor, Provincial Treasury and National Treasury. The assessment report must detail how the municipality has performed in terms of its revenue collection and budget implementation. Furthermore, the assessment needs to detail how the municipality has performed in terms of its service delivery targets as documented in the approved Service Delivery and Budget Implementation Plan. The mayor needs to consider the report and submit the report to Council by 31 January in terms of Section 54 of the MFMA. The mayor's report to council must have recommendations on whether the budget adjustments will have to be tabled in council.

CHAPTER THREE

DETAILED FINANCIAL PERFORMANCE FOR THE PERIOD ENDED 31 DECEMBER 2024

4. Budget Performance Analysis

a. Revenue

LIM331 Greater Giyani - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

| Budget Statement - Financial Performance (Revenue and Expenditure) - Dec 2024 | | | | | | | | | | |
|-------------------------------------------------------------------------------|-------------|--------------------|---------------------|--------------------|-------------------|------------------|------------------|---------------------|--------------------------|-----------------------|
| Description | R e f | 2023/24 | Budget Year 2024/25 | | | | | | | |
| | | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD varianc e | YTD varian ce % | Full Year Forecast |
| R thousands | | | | | | | | | | |
| Revenue | | | | | | | | | | |
| Exchange Revenue | | | | | | | | | | |
| Service charges - Electricity | | — | — | — | — | — | — | — | | — |
| Service charges - Water | | — | — | — | — | — | — | — | | — |
| Service charges - Waste Water Management | | — | — | — | — | — | — | — | | — |
| Service charges - Waste management | | 9 063 | 9 184 | — | 1 177 | 6 270 | 4 592 | 1 678 | 37% | 9 184 |
| Sale of Goods and Rendering of Services | | 3 054 | 2 182 | — | 87 | 554 | 1 091 | (537) | -49% | 2 182 |
| Agency services | | — | 6 000 | — | — | — | 3 000 | (3 000) | -100% | 6 000 |
| Interest | | — | — | — | — | — | — | — | | — |
| Interest earned from Receivables | | 3 993 | 1 522 | — | 1 737 | 10 212 | 761 | 9 451 | 1242% | 1 522 |
| Interest from Current and Non-Current Assets | | 25 579 | 27 216 | — | 1 784 | 11 639 | 13 608 | | | 27 216 |
| Dividends | | — | — | — | — | — | — | — | | — |
| Rent on Land | | — | — | — | — | — | — | — | | — |
| Rental from Fixed Assets | | 274 | 710 | — | 33 | 113 | 355 | (242) | -68% | 710 |
| Licence and permits | | 7 211 | 8 450 | — | 1 123 | 4 371 | 4 225 | 146 | 3% | 8 450 |

| | | | | | | | | | |
|----------------------------------------------------------------------|----------------|----------------|----------|----------------|----------------|----------------|----------------|------------|----------------|
| Operational Revenue | 65 | 2 600 | – | 36 | 3 694 | 1 300 | 2 394 | 184% | 2 600 |
| Non-Exchange Revenue | – | – | – | – | – | – | – | | – |
| Property rates | 86 840 | 84 316 | – | 7 203 | 43 977 | 42 158 | 1 819 | 4% | 84 316 |
| Surcharges and Taxes | – | – | – | – | – | – | – | | – |
| Fines, penalties and forfeits | 707 | 355 | – | 21 | 75 | 178 | (103) | | 355 |
| Licence and permits | 143 | 120 | – | 20 | 129 | 60 | 69 | | 120 |
| Transfers and subsidies - Operational | 394 013 | 410 474 | – | 132 841 | 305 048 | 205 237 | 99 811 | | 410 474 |
| Interest | 40 709 | 23 812 | – | 4 236 | 24 842 | 11 906 | 12 936 | | 23 812 |
| Fuel Levy | – | – | – | – | – | – | – | | – |
| Operational Revenue | – | – | – | – | – | – | – | | – |
| Gains on disposal of Assets | – | – | – | – | – | – | – | | – |
| Other Gains | (5 646) | – | – | – | – | – | – | | – |
| Discontinued Operations | – | – | – | – | – | – | – | | – |
| Total Revenue (excluding capital transfers and contributions) | 566 005 | 576 941 | – | 150 298 | 410 923 | 288 471 | 122 453 | 42% | 576 941 |

From the table above it should be noted that for the first six month ending December 2024, the revenue to the amount of R410,9 `million was realised. The year-to-date budgeted revenue amounts to R288,4 million which reflect a favourable variance of 42%. The revenue includes operational grants and subsidies from National Treasury.

The Actual Performance against the forecast

Property rates

Property rates reflect a favorable variance of 4%, though it should be noted that this does not represent actual cash collected but total rates billed at half yearly. Based on the current performance, this will be adjusted upwards during the adjustment budget.

Refuse Revenue

Refuse revenue reflects a favorable variance of 37%, though it should be noted that this does not represent actual cash collected but total refuse revenue billed at half yearly. There is a need for upward budget adjustment.

Rental of facilities and equipment

Rental of facilities and equipment reflects unfavourable variance of 68% which can be attributed to less usage of our community halls, stadium and sports centres. There is a need to relook at this item during the adjustment budget.

Traffic fines

Fines revenue reflects unfavourable variance of 58% which may be attributed to non-payment of traffic fines. Fines are dependent on law enforcement and compliance of motorists thereof. Based on the current performance, this will be adjusted downwards during the adjustment budget.

Licences and permits.

Licences and permits reflect favourable variance of 3%. This item depends on the need of community members. This will be adjusted upwards during the adjustment budget.

Agency services

The municipality generated R3 000 000 (-100%) less revenue from agency services than the year-to-date budget of R3 000 000 during the period under review. The agency income figures are calculated at year end based on the commission earned from the collection of water and sanitation on behalf of the Mopani District Municipality.

Operational revenue

The municipality generated R3 694 158 (184%) more revenue from operational revenue than the year-to-date budget of R1 300 002 during the period under review. The budget for this item will be adjusted upward during the adjustments budget.

b. Expenditure

4.3.1. Actual Performance Expenditure

LIM331 Greater Giyani - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

| <u>Expenditure By Type</u> | - | | | | | | | | | |
|-------------------------------|---------|---------|---|--------|--------|---------|----------|-------|---------|--|
| Employee related costs | 170 974 | 203 647 | — | 14 804 | 92 424 | 101 824 | (9 400) | -9% | 203 647 | |
| Remuneration of councillors | 26 274 | 25 800 | — | 2 550 | 16 064 | 12 900 | 3 164 | 25% | 25 800 | |
| Bulk purchases - electricity | — | — | — | — | — | — | — | | — | |
| Inventory consumed | 9 863 | 14 350 | — | 1 018 | 3 093 | 7 175 | (4 082) | | 14 350 | |
| Debt impairment | 97 961 | 125 000 | — | — | — | 62 500 | (62 500) | -100% | 125 000 | |
| Depreciation and amortisation | 83 646 | 104 000 | — | 6 180 | 39 497 | 52 000 | (12 503) | -24% | 104 000 | |
| Interest | 5 235 | — | — | — | — | — | — | | — | |
| Contracted services | 105 593 | 139 316 | — | 12 799 | 61 260 | 69 658 | (8 398) | -12% | 139 316 | |
| Transfers and subsidies | 1 500 | 1 600 | — | — | — | 800 | (800) | -100% | 1 600 | |

| | | | | | | | | | |
|---------------------------------|----------------|----------------|----------|---------------|----------------|----------------|------------------|-------------|----------------|
| Irrecoverable debts written off | – | – | – | – | – | – | – | | – |
| Operational costs | 71 115 | 97 358 | – | 7 740 | 43 060 | 48 679 | (5 619) | -12% | 97 358 |
| Losses on Disposal of Assets | 2 312 | – | – | – | – | – | – | | – |
| Other Losses | (2 842) | – | – | – | – | – | – | | – |
| Total Expenditure | 571 632 | 711 070 | – | 45 091 | 255 398 | 355 535 | (100 137) | -28% | 711 070 |

The table above shows operating expenditure of R255,3 million against year-to-date budgeted expenditure of R355,5 million.

Employee Related Costs

Employee Related Costs reflect unfavourable variance of 9% due to budgeted vacant positions that have not yet appointed by end of December 2024. This will be monitored and be relooked at during the adjustments budget.

Depreciations and amortisation

Depreciations shows an unfavourable variance of 24% due to less acquisition of new assets. This noncash item will remain the same during the budget adjustment checking the actual of the previous audit.

Debt Impairment

Debt Impairments is a non-cash item that reflect zero expenditure to date. The debt impairment expenditure will be processed at year end during the preparations of Annual Financial Statement.

Inventory Consumed

The municipality spent R4 082 206 (-57%) less on the inventory consumed than the year-to-date budget of R7 174 998 during the period under review. This is due to buying in small quantities because the municipality is still in the process of appointing pools for stationery and cleaning materials.

Transfer and Subsidies paid.

The transfer and subsidies paid reflects zero expenditure to date. The municipality is still on the procurement processes to conclude the once off funding to SMMES.

Contracted Services

Contracted Services reflects 12% performance below the target for six months, hence downward adjustment budget on contracted services need to be considered.

5. Capital Expenditure Programme

LIM331 Greater Giyani - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - A - M06 December

| Vote Description R thousand | R e f | 2023/24 | Budget Year 2024/25 | | | | | | | |
|--------------------------------------------------------|-------------|-----------------|---------------------|-----------------|----------------|---------------|---------------|--------------|----------------|--------------------|
| | | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| Capital expenditure - Municipal Vote | | | | | | | | | | |
| Expenditure of multi-year capital appropriation | | | | | | | | | | |
| Vote 1 - Energy Sources | 1 | - | - | - | - | - | - | - | | - |
| 1.1 - Electricity | | | | | | | | - | | |
| 1.2 - Street Lighting and Signal Systems | | | | | | | | - | | |
| 1.3 - [Name of sub-vote] | | | | | | | | - | | |
| 1.4 - [Name of sub-vote] | | | | | | | | - | | |

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|-----------------------------------------------------|---|---|---|---|---|---|---|---|
| 1.5 - [Name of sub-vote] | | | | | | | - | |
| 1.6 - [Name of sub-vote] | | | | | | | - | |
| 1.7 - [Name of sub-vote] | | | | | | | - | |
| 1.8 - [Name of sub-vote] | | | | | | | - | |
| 1.9 - [Name of sub-vote] | | | | | | | - | |
| 1.10 - [Name of sub-vote] | | | | | | | - | |
| Vote 2 - Community and Social Services | - | - | - | - | - | - | - | - |
| 2.1 - Animal Care and Diseases | | | | | | | - | |
| 2.2 - Community Halls and Facilities | | | | | | | - | |
| 2.3 - Libraries and Archives | | | | | | | - | |
| 2.4 - Cemeteries, Funeral Parlours and Crematoriums | | | | | | | - | |
| 2.5 - Disaster Management | | | | | | | - | |
| 2.6 - [Name of sub-vote] | | | | | | | - | |
| 2.7 - [Name of sub-vote] | | | | | | | - | |
| 2.8 - [Name of sub-vote] | | | | | | | - | |
| 2.9 - [Name of sub-vote] | | | | | | | - | |
| 2.10 - [Name of sub-vote] | | | | | | | - | |
| Vote 3 - Finance & Administration | - | - | - | - | - | - | - | - |
| 3.1 - Fleet Management | | | | | | | - | |
| 3.2 - Finance | | | | | | | - | |
| 3.3 - Asset Management | | | | | | | - | |
| 3.4 - Human Resources | | | | | | | - | |
| 3.5 - Legal Services | | | | | | | - | |

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| 3.6 - Property Services | | | | | | | - | |
| 3.7 - Risk Management | | | | | | | - | |
| 3.8 - Supply Chain Management | | | | | | | - | |
| 3.9 - Valuation Service | | | | | | | - | |
| 3.10 - [Name of sub-vote] | | | | | | | - | |
| Vote 4 - Planning and Development | - | - | - | - | - | - | - | - |
| 4.1 - Town Planning, Building Regulations and Enforcement, and City Engineer | | | | | | | - | |
| 4.2 - Corporate Wide Strategic Planning (IDPs, LEDs) | | | | | | | - | |
| 4.3 - Economic Development/Planning | | | | | | | - | |
| 4.4 - Project Management Unit | | | | | | | - | |
| 4.5 - [Name of sub-vote] | | | | | | | - | |
| 4.6 - [Name of sub-vote] | | | | | | | - | |
| 4.7 - [Name of sub-vote] | | | | | | | - | |
| 4.8 - [Name of sub-vote] | | | | | | | - | |
| 4.9 - [Name of sub-vote] | | | | | | | - | |
| 4.10 - [Name of sub-vote] | | | | | | | - | |
| Vote 5 - Executive & Council | - | - | - | - | - | - | - | - |
| 5.1 - Municipal Manager, Town Secretary and Chief Executive | | | | | | | - | |
| 5.2 - Mayor and Council | | | | | | | - | |
| 5.3 - [Name of sub-vote] | | | | | | | - | |
| 5.4 - [Name of sub-vote] | | | | | | | - | |
| 5.5 - [Name of sub-vote] | | | | | | | - | |
| 5.6 - [Name of sub-vote] | | | | | | | - | |

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|-----------------------------------|---|---|---|---|---|---|---|--|---|
| 5.7 - [Name of sub-vote] | | | | | | | - | | |
| 5.8 - [Name of sub-vote] | | | | | | | - | | |
| 5.9 - [Name of sub-vote] | | | | | | | - | | |
| 5.10 - [Name of sub-vote] | | | | | | | - | | |
| Vote 6 - Internal Audit | - | - | - | - | - | - | - | | - |
| 6.1 - Governance Function | | | | | | | - | | |
| 6.2 - [Name of sub-vote] | | | | | | | - | | |
| 6.3 - [Name of sub-vote] | | | | | | | - | | |
| 6.4 - [Name of sub-vote] | | | | | | | - | | |
| 6.5 - [Name of sub-vote] | | | | | | | - | | |
| 6.6 - [Name of sub-vote] | | | | | | | - | | |
| 6.7 - [Name of sub-vote] | | | | | | | - | | |
| 6.8 - [Name of sub-vote] | | | | | | | - | | |
| 6.9 - [Name of sub-vote] | | | | | | | - | | |
| 6.10 - [Name of sub-vote] | | | | | | | - | | |
| Vote 7 - Road Transport | - | - | - | - | - | - | - | | - |
| 7.1 - Taxi Ranks | | | | | | | - | | |
| 7.2 - Road and Traffic Regulation | | | | | | | - | | |
| 7.3 - Public Transport | | | | | | | - | | |
| 7.4 - Roads | | | | | | | - | | |
| 7.5 - [Name of sub-vote] | | | | | | | - | | |
| 7.6 - [Name of sub-vote] | | | | | | | - | | |
| 7.7 - [Name of sub-vote] | | | | | | | - | | |

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|---------------------------------------------|---|---|---|---|---|---|---|--|---|
| 7.8 - [Name of sub-vote] | | | | | | | - | | |
| 7.9 - [Name of sub-vote] | | | | | | | - | | |
| 7.10 - [Name of sub-vote] | | | | | | | - | | |
| Vote 8 - Public Safety | - | - | - | - | - | - | - | | - |
| 8.1 - Cleansing | | | | | | | - | | |
| 8.2 - Fencing and Fences | | | | | | | - | | |
| 8.3 - [Name of sub-vote] | | | | | | | - | | |
| 8.4 - [Name of sub-vote] | | | | | | | - | | |
| 8.5 - [Name of sub-vote] | | | | | | | - | | |
| 8.6 - [Name of sub-vote] | | | | | | | - | | |
| 8.7 - [Name of sub-vote] | | | | | | | - | | |
| 8.8 - [Name of sub-vote] | | | | | | | - | | |
| 8.9 - [Name of sub-vote] | | | | | | | - | | |
| 8.10 - [Name of sub-vote] | | | | | | | - | | |
| Vote 9 - Waste Management | - | - | - | - | - | - | - | | - |
| 9.1 - [Name of sub-vote] | | | | | | | - | | |
| 9.2 - Solid Waste Disposal (Landfill Sites) | | | | | | | - | | |
| 9.3 - Solid Waste Removal | | | | | | | - | | |
| 9.4 - [Name of sub-vote] | | | | | | | - | | |
| 9.5 - [Name of sub-vote] | | | | | | | - | | |
| 9.6 - [Name of sub-vote] | | | | | | | - | | |
| 9.7 - [Name of sub-vote] | | | | | | | - | | |
| 9.8 - [Name of sub-vote] | | | | | | | - | | |

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|------------------------------------------|---|---|---|---|---|---|---|--|---|
| 9.9 - [Name of sub-vote] | | | | | | | - | | |
| 9.10 - [Name of sub-vote] | | | | | | | - | | |
| Vote 10 - Sports & Recreation | - | - | - | - | - | - | - | | - |
| 10.1 - Recreational Facilities | | | | | | | - | | |
| 10.2 - Sports Grounds and Stadiums | | | | | | | - | | |
| 10.3 - [Name of sub-vote] | | | | | | | - | | |
| 10.4 - [Name of sub-vote] | | | | | | | - | | |
| 10.5 - [Name of sub-vote] | | | | | | | - | | |
| 10.6 - [Name of sub-vote] | | | | | | | - | | |
| 10.7 - [Name of sub-vote] | | | | | | | - | | |
| 10.8 - [Name of sub-vote] | | | | | | | - | | |
| 10.9 - [Name of sub-vote] | | | | | | | - | | |
| 10.10 - [Name of sub-vote] | | | | | | | - | | |
| Vote 11 - Water Management | - | - | - | - | - | - | - | | - |
| 11.1 - Water Distribution | | | | | | | - | | |
| 11.2 - [Name of sub-vote] | | | | | | | - | | |
| 11.3 - [Name of sub-vote] | | | | | | | - | | |
| 11.4 - [Name of sub-vote] | | | | | | | - | | |
| 11.5 - [Name of sub-vote] | | | | | | | - | | |
| 11.6 - [Name of sub-vote] | | | | | | | - | | |
| 11.7 - [Name of sub-vote] | | | | | | | - | | |
| 11.8 - [Name of sub-vote] | | | | | | | - | | |
| 11.9 - [Name of sub-vote] | | | | | | | - | | |

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|-----------------------------------------|---|---|---|---|---|---|---|--|---|
| 11.10 - [Name of sub-vote] | | | | | | | - | | |
| Vote 12 - Waste Water Management | - | - | - | - | - | - | - | | - |
| 12.1 - Sewerage | | | | | | | - | | |
| 12.2 - [Name of sub-vote] | | | | | | | - | | |
| 12.3 - [Name of sub-vote] | | | | | | | - | | |
| 12.4 - [Name of sub-vote] | | | | | | | - | | |
| 12.5 - [Name of sub-vote] | | | | | | | - | | |
| 12.6 - [Name of sub-vote] | | | | | | | - | | |
| 12.7 - [Name of sub-vote] | | | | | | | - | | |
| 12.8 - [Name of sub-vote] | | | | | | | - | | |
| 12.9 - [Name of sub-vote] | | | | | | | - | | |
| 12.10 - [Name of sub-vote] | | | | | | | - | | |
| Vote 13 - Housing | - | - | - | - | - | - | - | | - |
| 13.1 - Housing | | | | | | | - | | |
| 13.2 - [Name of sub-vote] | | | | | | | - | | |
| 13.3 - [Name of sub-vote] | | | | | | | - | | |
| 13.4 - [Name of sub-vote] | | | | | | | - | | |
| 13.5 - [Name of sub-vote] | | | | | | | - | | |
| 13.6 - [Name of sub-vote] | | | | | | | - | | |
| 13.7 - [Name of sub-vote] | | | | | | | - | | |
| 13.8 - [Name of sub-vote] | | | | | | | - | | |
| 13.9 - [Name of sub-vote] | | | | | | | - | | |
| 13.10 - [Name of sub-vote] | | | | | | | - | | |

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|-------------------------------------------------|---|---|---|---|---|---|---|--|---|
| Vote 14 - Finance & Administration 2 | - | - | - | - | - | - | - | | - |
| 14.1 - Security Services | | | | | | | - | | |
| 14.2 - Administrative and Corporate Support | | | | | | | - | | |
| 14.3 - Information Technology | | | | | | | - | | |
| 14.4 - [Name of sub-vote] | | | | | | | - | | |
| 14.5 - [Name of sub-vote] | | | | | | | - | | |
| 14.6 - [Name of sub-vote] | | | | | | | - | | |
| 14.7 - [Name of sub-vote] | | | | | | | - | | |
| 14.8 - [Name of sub-vote] | | | | | | | - | | |
| 14.9 - [Name of sub-vote] | | | | | | | - | | |
| 14.10 - [Name of sub-vote] | | | | | | | - | | |
| Vote 15 - [NAME OF VOTE 15] | - | - | - | - | - | - | - | | - |
| 15.1 - [Name of sub-vote] | | | | | | | - | | |
| 15.2 - [Name of sub-vote] | | | | | | | - | | |
| 15.3 - [Name of sub-vote] | | | | | | | - | | |
| 15.4 - [Name of sub-vote] | | | | | | | - | | |
| 15.5 - [Name of sub-vote] | | | | | | | - | | |
| 15.6 - [Name of sub-vote] | | | | | | | - | | |
| 15.7 - [Name of sub-vote] | | | | | | | - | | |
| 15.8 - [Name of sub-vote] | | | | | | | - | | |
| 15.9 - [Name of sub-vote] | | | | | | | - | | |
| 15.10 - [Name of sub-vote] | | | | | | | - | | |
| Total multi-year capital expenditure | - | - | - | - | - | - | - | | - |

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|----------------------------------------------------------------|---|----------|--------|---|-------|-------|--------|----------|-------|--------|
| | | | | | | | | - | | |
| <u>Capital expenditure - Municipal Vote</u> | | | | | | | | | | |
| <u>Expenditure of single-year capital appropriation</u> | 1 | | | | | | | - | | |
| Vote 1 - Energy Sources | | (54) | 33 279 | - | 2 035 | 5 597 | 16 639 | (11 043) | -66% | 33 279 |
| 1.1 - Electricity | | 1 399 | 27 779 | - | 2 035 | 5 597 | 13 889 | (8 293) | -60% | 27 779 |
| 1.2 - Street Lighting and Signal Systems | | (1 452) | 5 500 | - | - | - | 2 750 | (2 750) | -100% | 5 500 |
| 1.3 - [Name of sub-vote] | | - | - | - | - | - | - | - | | - |
| 1.4 - [Name of sub-vote] | | - | - | - | - | - | - | - | | - |
| 1.5 - [Name of sub-vote] | | - | - | - | - | - | - | - | | - |
| 1.6 - [Name of sub-vote] | | - | - | - | - | - | - | - | | - |
| 1.7 - [Name of sub-vote] | | - | - | - | - | - | - | - | | - |
| 1.8 - [Name of sub-vote] | | - | - | - | - | - | - | - | | - |
| 1.9 - [Name of sub-vote] | | - | - | - | - | - | - | - | | - |
| 1.10 - [Name of sub-vote] | | - | - | - | - | - | - | - | | - |
| Vote 2 - Community and Social Services | | (13 080) | 1 900 | - | - | - | 950 | (950) | -100% | 1 900 |
| 2.1 - Animal Care and Diseases | | - | - | - | - | - | - | - | | - |
| 2.2 - Community Halls and Facilities | | (13 080) | 1 900 | - | - | - | 950 | (950) | -100% | 1 900 |
| 2.3 - Libraries and Archives | | - | - | - | - | - | - | - | | - |
| 2.4 - Cemeteries, Funeral Parlours and Crematoriums | | - | - | - | - | - | - | - | | - |
| 2.5 - Disaster Management | | - | - | - | - | - | - | - | | - |
| 2.6 - [Name of sub-vote] | | - | - | - | - | - | - | - | | - |
| 2.7 - [Name of sub-vote] | | - | - | - | - | - | - | - | | - |
| 2.8 - [Name of sub-vote] | | - | - | - | - | - | - | - | | - |

| | | | | | | | | | |
|------------------------------------------------------------------------------|----------------|---------------|----------|------------|--------------|--------------|---------|-------|---------------|
| 2.9 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 2.10 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| Vote 3 - Finance & Administration | 164 437 | 13 600 | - | - | 3 967 | 6 800 | (2 833) | -42% | 13 600 |
| 3.1 - Fleet Management | 0 | 13 500 | - | - | 3 967 | 6 750 | (2 783) | -41% | 13 500 |
| 3.2 - Finance | - | - | - | - | - | - | - | - | - |
| 3.3 - Asset Management | 197 846 | - | - | - | - | - | - | - | - |
| 3.4 - Human Resources | - | - | - | - | - | - | - | - | - |
| 3.5 - Legal Services | - | 100 | - | - | - | 50 | (50) | -100% | 100 |
| 3.6 - Property Services | (33 408) | - | - | - | - | - | - | - | - |
| 3.7 - Risk Management | - | - | - | - | - | - | - | - | - |
| 3.8 - Supply Chain Management | - | - | - | - | - | - | - | - | - |
| 3.9 - Valuation Service | - | - | - | - | - | - | - | - | - |
| 3.10 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| Vote 4 - Planning and Development | 733 | 6 900 | - | 368 | 368 | 3 450 | (3 082) | -89% | 6 900 |
| 4.1 - Town Planning, Building Regulations and Enforcement, and City Engineer | 733 | 900 | - | - | - | 450 | (450) | -100% | 900 |
| 4.2 - Corporate Wide Strategic Planning (IDPs, LEDs) | - | 6 000 | - | 368 | 368 | 3 000 | (2 632) | -88% | 6 000 |
| 4.3 - Economic Development/Planning | - | - | - | - | - | - | - | - | - |
| 4.4 - Project Management Unit | - | - | - | - | - | - | - | - | - |
| 4.5 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 4.6 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 4.7 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 4.8 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 4.9 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |

| | | | | | | | | | |
|-------------------------------------------------------------|---|-----|---|---|---|-----|-------|-------|-----|
| 4.10 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| Vote 5 - Executive & Council | - | 250 | - | - | - | 125 | (125) | -100% | 250 |
| 5.1 - Municipal Manager, Town Secretary and Chief Executive | - | - | - | - | - | - | - | - | - |
| 5.2 - Mayor and Council | - | 250 | - | - | - | 125 | (125) | -100% | 250 |
| 5.3 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 5.4 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 5.5 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 5.6 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 5.7 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 5.8 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 5.9 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 5.10 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| Vote 6 - Internal Audit | - | - | - | - | - | - | - | - | - |
| 6.1 - Governance Function | - | - | - | - | - | - | - | - | - |
| 6.2 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 6.3 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 6.4 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 6.5 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 6.6 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 6.7 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 6.8 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 6.9 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 6.10 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |

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|-----------------------------------|---------|--------|---|-------|--------|--------|---------|-------|--------|
| Vote 7 - Road Transport | (4 975) | 82 255 | – | 6 324 | 38 998 | 41 127 | (2 130) | -5% | 82 255 |
| 7.1 - Taxi Ranks | – | – | – | – | – | – | – | | – |
| 7.2 - Road and Traffic Regulation | – | 600 | – | – | – | 300 | (300) | -100% | 600 |
| 7.3 - Public Transport | – | – | – | – | – | – | – | | – |
| 7.4 - Roads | (4 975) | 81 655 | – | 6 324 | 38 998 | 40 827 | (1 830) | -4% | 81 655 |
| 7.5 - [Name of sub-vote] | – | – | – | – | – | – | – | | – |
| 7.6 - [Name of sub-vote] | – | – | – | – | – | – | – | | – |
| 7.7 - [Name of sub-vote] | – | – | – | – | – | – | – | | – |
| 7.8 - [Name of sub-vote] | – | – | – | – | – | – | – | | – |
| 7.9 - [Name of sub-vote] | – | – | – | – | – | – | – | | – |
| 7.10 - [Name of sub-vote] | – | – | – | – | – | – | – | | – |
| Vote 8 - Public Safety | (2 435) | 50 | – | – | – | 25 | (25) | -100% | 50 |
| 8.1 - Cleansing | – | – | – | – | – | – | – | | – |
| 8.2 - Fencing and Fences | (2 435) | 50 | – | – | – | 25 | (25) | -100% | 50 |
| 8.3 - [Name of sub-vote] | – | – | – | – | – | – | – | | – |
| 8.4 - [Name of sub-vote] | – | – | – | – | – | – | – | | – |
| 8.5 - [Name of sub-vote] | – | – | – | – | – | – | – | | – |
| 8.6 - [Name of sub-vote] | – | – | – | – | – | – | – | | – |
| 8.7 - [Name of sub-vote] | – | – | – | – | – | – | – | | – |
| 8.8 - [Name of sub-vote] | – | – | – | – | – | – | – | | – |
| 8.9 - [Name of sub-vote] | – | – | – | – | – | – | – | | – |
| 8.10 - [Name of sub-vote] | – | – | – | – | – | – | – | | – |
| Vote 9 - Waste Management | 450 | 5 605 | – | 443 | 4 367 | 2 803 | 1 564 | 56% | 5 605 |

| | | | | | | | | | |
|---------------------------------------------|----------------|---------------|----------|--------------|--------------|---------------|----------------|-------------|---------------|
| 9.1 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 9.2 - Solid Waste Disposal (Landfill Sites) | 450 | 2 705 | - | 206 | 4 130 | 1 353 | 2 777 | 205% | 2 705 |
| 9.3 - Solid Waste Removal | - | 2 900 | - | 237 | 237 | 1 450 | (1 213) | -84% | 2 900 |
| 9.4 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 9.5 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 9.6 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 9.7 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 9.8 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 9.9 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 9.10 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| Vote 10 - Sports & Recreation | (1 288) | 27 866 | - | 3 670 | 6 836 | 13 933 | (7 097) | -51% | 27 866 |
| 10.1 - Recreational Facilities | - | 4 000 | - | - | - | 2 000 | (2 000) | -100% | 4 000 |
| 10.2 - Sports Grounds and Stadiums | (1 288) | 23 866 | - | 3 670 | 6 836 | 11 933 | (5 097) | -43% | 23 866 |
| 10.3 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 10.4 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 10.5 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 10.6 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 10.7 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 10.8 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 10.9 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 10.10 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| Vote 11 - Water Management | - | - | - | - | - | - | - | - | - |
| 11.1 - Water Distribution | - | - | - | - | - | - | - | - | - |

| | | | | | | | | |
|-----------------------------------------|-----|---|---|---|---|---|---|---|
| 11.2 - [Name of sub-vote] | - | - | - | - | - | - | - | - |
| 11.3 - [Name of sub-vote] | - | - | - | - | - | - | - | - |
| 11.4 - [Name of sub-vote] | - | - | - | - | - | - | - | - |
| 11.5 - [Name of sub-vote] | - | - | - | - | - | - | - | - |
| 11.6 - [Name of sub-vote] | - | - | - | - | - | - | - | - |
| 11.7 - [Name of sub-vote] | - | - | - | - | - | - | - | - |
| 11.8 - [Name of sub-vote] | - | - | - | - | - | - | - | - |
| 11.9 - [Name of sub-vote] | - | - | - | - | - | - | - | - |
| 11.10 - [Name of sub-vote] | - | - | - | - | - | - | - | - |
| Vote 12 - Waste Water Management | - | - | - | - | - | - | - | - |
| 12.1 - Sewerage | - | - | - | - | - | - | - | - |
| 12.2 - [Name of sub-vote] | - | - | - | - | - | - | - | - |
| 12.3 - [Name of sub-vote] | - | - | - | - | - | - | - | - |
| 12.4 - [Name of sub-vote] | - | - | - | - | - | - | - | - |
| 12.5 - [Name of sub-vote] | - | - | - | - | - | - | - | - |
| 12.6 - [Name of sub-vote] | - | - | - | - | - | - | - | - |
| 12.7 - [Name of sub-vote] | - | - | - | - | - | - | - | - |
| 12.8 - [Name of sub-vote] | - | - | - | - | - | - | - | - |
| 12.9 - [Name of sub-vote] | - | - | - | - | - | - | - | - |
| 12.10 - [Name of sub-vote] | - | - | - | - | - | - | - | - |
| Vote 13 - Housing | (0) | - | - | - | - | - | - | - |
| 13.1 - Housing | (0) | - | - | - | - | - | - | - |
| 13.2 - [Name of sub-vote] | - | - | - | - | - | - | - | - |

| | | | | | | | | | |
|-------------------------------------------------|---|-------|---|---|-------|-------|---------|-------|-------|
| 13.3 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 13.4 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 13.5 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 13.6 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 13.7 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 13.8 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 13.9 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 13.10 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| Vote 14 - Finance & Administration 2 | - | 8 800 | - | - | 8 871 | 4 400 | 4 471 | 102% | 8 800 |
| 14.1 - Security Services | - | 2 100 | - | - | - | 1 050 | (1 050) | -100% | 2 100 |
| 14.2 - Administrative and Corporate Support | - | 1 500 | - | - | 887 | 750 | 137 | 18% | 1 500 |
| 14.3 - Information Technology | - | 5 200 | - | - | 7 983 | 2 600 | 5 383 | 207% | 5 200 |
| 14.4 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 14.5 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 14.6 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 14.7 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 14.8 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 14.9 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 14.10 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| Vote 15 - [NAME OF VOTE 15] | - | - | - | - | - | - | - | - | - |
| 15.1 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 15.2 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 15.3 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |

| | | | | | | | | | |
|----------------------------------------------|----------------|----------------|----------|---------------|---------------|---------------|-----------------|------------|----------------|
| 15.4 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 15.5 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 15.6 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 15.7 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 15.8 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 15.9 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| 15.10 - [Name of sub-vote] | - | - | - | - | - | - | - | - | - |
| Total single-year capital expenditure | 143 789 | 180 505 | - | 12 840 | 69 002 | 90 252 | (21 250) | (0) | 180 505 |

- The capital budget for 2024 2025 financial year is R180,5 million and the expenditure for the month ended December amounted to R12,8 million. The year-to-date capital expenditure is R69 million (38,23%) which is less than the expected expenditure of R90,2 million (50%).

LIM331 Greater Giyani - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - M06 December

| Month | 2023/24 | Budget Year 2024/25 | | | | | | | |
|----------------------------------------------|-----------------|---------------------|-----------------|----------------|---------------|---------------|--------------|----------------|----------------------------|
| | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | % Spend of Original Budget |
| R thousands | | | | | | | | | |
| Monthly expenditure performance trend | | | | | | | | | |
| July | 11 982 | 15 042 | - | - | | 15 042 | - | | |
| August | 11 982 | 15 042 | - | 7 480 | 7 480 | 30 084 | 22 604 | 75.1% | 4% |
| September | 11 982 | 15 042 | - | 5 871 | 13 351 | 45 126 | 31 775 | 70.4% | 7% |
| October | 11 982 | 15 042 | - | 21 806 | 35 157 | 60 168 | 25 011 | 41.6% | 19% |

| | | | | | | | | | |
|----------------------------------|----------------|----------------|----------|---------------|--------|---------|--------|-------|-----|
| November | 11 982 | 15 042 | – | 21 005 | 56 163 | 75 210 | 19 048 | 25.3% | 31% |
| December | 11 982 | 15 042 | – | 12 840 | 69 002 | 90 252 | 21 250 | 23.5% | 38% |
| January | 11 982 | 15 042 | – | – | | 105 294 | – | | |
| February | 11 982 | 15 042 | – | – | | 120 336 | – | | |
| March | 11 982 | 15 042 | – | – | | 135 379 | – | | |
| April | 11 982 | 15 042 | – | – | | 150 421 | – | | |
| May | 11 982 | 15 042 | – | – | | 165 463 | – | | |
| June | 11 982 | 15 042 | – | – | | 180 505 | – | | |
| Total Capital expenditure | 143 789 | 180 505 | – | 69 002 | | | | | |

The trend on capital spending shows October being the highest with an amount of R21 805 701. The year-to-date capital expenditure is R69 million (38%) which is less than the expected (50%) expenditure to date. The reason for low spending is late or delay in appointment of service providers, and the corrective measure is to adhere to procurement plan and fast tracking of appointment of service providers in line with the SDBIP quarterly targets.

6. Staff Expenditure

The municipality is reporting the mid-year expenditure on staff benefits in terms of section 66 of the MFMA. The expenditure includes staff salaries, wages, allowances, and benefit.

LIM331 Greater Giyani - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M06 December

| Summary of Employee and Councillor remuneration | R e f | 2023/24 | Budget Year 2024/25 | | | | | | | |
|----------------------------------------------------------|-------------|--------------------|------------------------|--------------------|-------------------|------------------|------------------|-----------------|----------------------|-----------------------|
| | | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| R thousands | | | | | | | | | | |
| | 1 | A | B | C | | | | | | D |
| Councillors (Political Office Bearers plus Other) | | | | | | | | | | |
| Basic Salaries and Wages | | 17 839 | 17 054 | – | 1 807 | 11 739 | 8 527 | 3 211 | 38% | 17 054 |

| | | | | | | | | | |
|--------------------------------------------|---------------|---------------|----------|--------------|---------------|---------------|--------------|------------|---------------|
| Pension and UIF Contributions | - | - | - | - | - | - | - | - | - |
| Medical Aid Contributions | - | - | - | - | - | - | - | - | - |
| Motor Vehicle Allowance | 5 577 | 5 688 | - | 502 | 2 880 | 2 844 | 36 | 1% | 5 688 |
| Cellphone Allowance | 2 858 | 3 057 | - | 241 | 1 446 | 1 529 | (83) | -5% | 3 057 |
| Housing Allowances | - | - | - | - | - | - | - | - | - |
| Other benefits and allowances | - | - | - | - | - | - | - | - | - |
| Sub Total - Councillors | 26 274 | 25 800 | - | 2 550 | 16 064 | 12 900 | 3 164 | 25% | 25 800 |
| % increase | | -1.8% | | | | | | | -1.8% |
| Senior Managers of the Municipality | | | | | | | | | |
| Basic Salaries and Wages | 5 246 | 5 289 | - | 472 | 2 768 | 2 644 | 123 | 5% | 5 289 |
| Pension and UIF Contributions | 74 | 500 | - | 1 | 5 | 250 | (245) | -98% | 500 |
| Medical Aid Contributions | - | - | - | - | - | - | - | - | - |
| Overtime | - | - | - | - | - | - | - | - | - |
| Performance Bonus | - | - | - | - | - | - | - | - | - |
| Motor Vehicle Allowance | 1 310 | 702 | - | 92 | 654 | 351 | 303 | 86% | 702 |
| Cellphone Allowance | 54 | 49 | - | 8 | 46 | 24 | 22 | 89% | 49 |
| Housing Allowances | - | - | - | - | - | - | - | - | - |
| Other benefits and allowances | - | - | - | - | - | - | - | - | - |
| Payments in lieu of leave | - | - | - | - | - | - | - | - | - |
| Long service awards | - | - | - | - | - | - | - | - | - |
| Post-retirement benefit obligations | - | - | - | - | - | - | - | - | - |
| Entertainment | - | - | - | - | - | - | - | - | - |
| Scarcity | 224 | 115 | - | 17 | 106 | 58 | 48 | 83% | 115 |

| | | | | | | | | | |
|----------------------------------------------------|----------------|----------------|----------|---------------|---------------|---------------|----------------|-------------|----------------|
| Acting and post related allowance | - | - | - | - | - | - | - | - | - |
| In kind benefits | - | - | - | - | - | - | - | - | - |
| Sub Total - Senior Managers of Municipality | 6 908 | 6 655 | - | 589 | 3 578 | 3 327 | 251 | 8% | 6 655 |
| % increase | | -3.7% | | | | | | | -3.7% |
| Other Municipal Staff | | | | | | | | | |
| Basic Salaries and Wages | 105 861 | 128 545 | - | 9 607 | 58 958 | 64 273 | (5 314) | -8% | 128 545 |
| Pension and UIF Contributions | 18 862 | 26 436 | - | 1 709 | 10 134 | 13 218 | (3 084) | -23% | 26 436 |
| Medical Aid Contributions | 7 800 | 7 755 | - | 719 | 4 273 | 3 877 | 395 | 10% | 7 755 |
| Overtime | 7 073 | 6 121 | - | 354 | 3 895 | 3 060 | 834 | 27% | 6 121 |
| Performance Bonus | 7 523 | 10 576 | - | 468 | 3 619 | 5 288 | (1 669) | -32% | 10 576 |
| Motor Vehicle Allowance | 11 963 | 12 948 | - | 1 079 | 6 272 | 6 474 | (202) | -3% | 12 948 |
| Cellphone Allowance | 985 | 1 023 | - | 90 | 530 | 511 | 19 | 4% | 1 023 |
| Housing Allowances | 397 | 389 | - | 32 | 193 | 194 | (1) | -1% | 389 |
| Other benefits and allowances | 632 | 698 | - | 37 | 246 | 349 | (103) | -30% | 698 |
| Payments in lieu of leave | 1 168 | 1 428 | - | - | 237 | 714 | (477) | -67% | 1 428 |
| Long service awards | 1 745 | 871 | - | 108 | 445 | 435 | 10 | 2% | 871 |
| Post-retirement benefit obligations | - | - | - | - | - | - | - | - | - |
| Entertainment | - | - | - | - | - | - | - | - | - |
| Scarcity | - | - | - | - | - | - | - | - | - |
| Acting and post related allowance | 57 | 204 | - | 13 | 44 | 102 | (58) | -57% | 204 |
| In kind benefits | - | - | - | - | - | - | - | - | - |
| Sub Total - Other Municipal Staff | 164 066 | 196 993 | - | 14 215 | 88 846 | 98 496 | (9 651) | -10% | 196 993 |
| % increase | | 20.1% | | | | | | | 20.1% |

| | | | | | | | | | | |
|-------------------------------------------------------------|---|---------|---------|---|--------|---------|---------|---------|-----|---------|
| Total Parent Municipality | | 197 248 | 229 447 | – | 17 354 | 108 488 | 114 724 | (6 235) | -5% | 229 447 |
| | | | 16.3% | | | | | | | 16.3% |
| Unpaid salary, allowances & benefits in arrears: | | | | | | | | | | |
| <u>Board Members of Entities</u> | | | | | | | | | | |
| Basic Salaries and Wages | | | | | | | | – | | |
| Pension and UIF Contributions | | | | | | | | – | | |
| Medical Aid Contributions | | | | | | | | – | | |
| Overtime | | | | | | | | – | | |
| Performance Bonus | | | | | | | | – | | |
| Motor Vehicle Allowance | | | | | | | | – | | |
| Cellphone Allowance | | | | | | | | – | | |
| Housing Allowances | | | | | | | | – | | |
| Other benefits and allowances | | | | | | | | – | | |
| Board Fees | | | | | | | | – | | |
| Payments in lieu of leave | | | | | | | | – | | |
| Long service awards | | | | | | | | – | | |
| Post-retirement benefit obligations | | | | | | | | – | | |
| Entertainment | | | | | | | | | | |
| Scarcity | | | | | | | | | | |
| Acting and post related allowance | | | | | | | | | | |
| In kind benefits | | | | | | | | | | |
| Sub Total - Executive members Board | 2 | – | – | – | – | – | – | – | | – |
| % increase | 4 | | | | | | | | | |
| <u>Senior Managers of Entities</u> | | | | | | | | | | |
| Basic Salaries and Wages | | | | | | | | – | | |
| Pension and UIF Contributions | | | | | | | | – | | |
| Medical Aid Contributions | | | | | | | | – | | |
| Overtime | | | | | | | | – | | |
| Performance Bonus | | | | | | | | – | | |
| Motor Vehicle Allowance | | | | | | | | – | | |
| Cellphone Allowance | | | | | | | | – | | |

| | | | | | | | | | |
|------------------------------------------------|---|---|---|---|---|---|---|---|---|
| Housing Allowances | | | | | | | - | | |
| Other benefits and allowances | | | | | | | - | | |
| Payments in lieu of leave | | | | | | | - | | |
| Long service awards | | | | | | | - | | |
| Post-retirement benefit obligations | 2 | | | | | | - | | |
| Entertainment | | | | | | | | | |
| Scarcity | | | | | | | | | |
| Acting and post related allowance | | | | | | | | | |
| In kind benefits | | | | | | | | | |
| Sub Total - Senior Managers of Entities | | | | | | | | | |
| % increase | 4 | - | - | - | - | - | - | - | - |
| Other Staff of Entities | | | | | | | | | |
| Basic Salaries and Wages | | | | | | | - | | |
| Pension and UIF Contributions | | | | | | | - | | |
| Medical Aid Contributions | | | | | | | - | | |
| Overtime | | | | | | | - | | |
| Performance Bonus | | | | | | | - | | |
| Motor Vehicle Allowance | | | | | | | - | | |
| Cellphone Allowance | | | | | | | - | | |
| Housing Allowances | | | | | | | - | | |
| Other benefits and allowances | | | | | | | - | | |
| Payments in lieu of leave | | | | | | | - | | |
| Long service awards | | | | | | | - | | |
| Post-retirement benefit obligations | | | | | | | - | | |
| Entertainment | | | | | | | | | |
| Scarcity | | | | | | | | | |
| Acting and post related allowance | | | | | | | | | |
| In kind benefits | | | | | | | | | |
| Sub Total - Other Staff of Entities | | | | | | | | | |
| % increase | 4 | - | - | - | - | - | - | - | - |
| Total Municipal Entities | | | | | | | | | |
| | | - | - | - | - | - | - | - | - |

| | | | | | | | | | | |
|-------------------------------------|---|---------|---------|---|--------|---------|---------|---------|-----|---------|
| TOTAL SALARY, ALLOWANCES & BENEFITS | | 197 248 | 229 447 | – | 17 354 | 108 488 | 114 724 | (6 235) | -5% | 229 447 |
| % increase | 4 | | 16.3% | | | | | | | 16.3% |
| TOTAL MANAGERS AND STAFF | | 170 974 | 203 647 | – | 14 804 | 92 424 | 101 824 | (9 400) | -9% | 203 647 |

- The current expenditure for councillor's allowances is more by **25%** when compared with the year-to-date budget. The current expenditure for councillor's allowances is at **62.26%** when compared with annual budget for councillor's allowances. Variance is due to backpay for upper limits.
- The current expenditure for the salaries and benefits for senior managers is **8%** more than when compared with the year-to-date budget. The current expenditure for the salaries and benefits for senior managers is **53.76%** when compared with annual budget for the salaries and benefits for senior managers. The over expenditure is due to back pay for the salaries of the senior manager and leave pay for senior managers whose fixed term contract has lapsed.
- The current expenditure for the salaries and benefits for other municipal staff is at **90%** when compared with the year-to-date budget.
- The current expenditure for the salaries and benefits for other municipal staff is **45.10%** of the annual budgeted amount. The under expenditure is due to terminations, retirements and slow progress in appointing new employees.
- The current expenditure for councillors, senior managers and the other municipal staff is at **95%** of the year-to-date budget and therefore **5%** less than the year-to-date budget. The current expenditure for councillors, senior managers and the other municipal staff is **47.28%** of the total combined annual budget for salaries, allowances and benefits for councillors, senior managers and other municipal staff.

7. Supply Chain Management

The Municipality has awarded contracts to the value of R 59 469 947.00 as of 31st December 2024, which are single and multi –year Projects which excludes awards made to service providers on rates basis. These awards were mainly awarded to **38** BBBEEE compliant companies, the Municipality has one contract beyond three (3) years as part of Section 33 of the MFMA, the contract is for the property valuers which will run from 2025 to 2030.

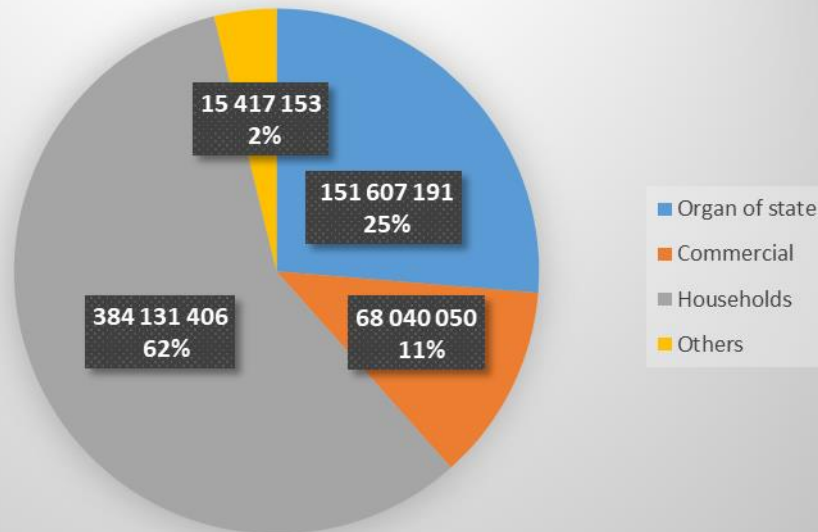
In compliance with Circular 62 and 68 of the MFMA issued by the National Treasury, the Municipality has necessary measures to appoint service providers either on unsolicited process or Section 32 of the MFMA SCM Regulations of 2005. The Municipality has not appointed Regulations 32 of the MFMA.

The SCM Forward Planning in terms of Demand Management has been improved and new staff member has been appointed to support demand management division. The major Projects which relate to the current year were advertised well in advance.

8. Debtors Age Analysis

| Year End | Month End | Mun | Item | Detail | 0 - 30 Days | 31 - 60 Days | 61 - 90 Days | 91 - 120 Days | 121 - 150 Days | 151 - 180 Days | 181 Days - 1 Year | Over 1 Year | Total - |
|-------------|--------------|--------|------|---------------------------------------------------------------------------|----------------|-----------------|-----------------|------------------|-------------------|-------------------|----------------------|----------------|-------------|
| 2025 | M06 | LIM331 | 1100 | Debtors Age Analysis By Income Source | | | | | | | | | |
| | | | 1200 | Trade and Other Receivables from Exchange Transactions - Water | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | | 1300 | Trade and Other Receivables from Exchange Transactions - Electricity | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | | 1400 | Receivables from Non-exchange Transactions - Property Rates | 5 575 148 | 4 971 186 | 4 853 982 | 2 116 647 | 4 036 958 | 4 624 523 | 26 490 495 | 195 228 744 | 247 897 684 |
| | | | 1500 | Receivables from Exchange Transactions - Waste Water Management | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | | 1600 | Receivables from Exchange Transactions - Waste Management | 1 073 073 | 996 725 | 940 823 | 943 676 | 898 509 | 932 633 | 4 044 864 | 37 456 654 | 47 286 957 |
| | | | 1700 | Receivables from Exchange Transactions - Property Rental Debtors | 7 601 | 7 601 | 7 601 | 7 601 | 5 041 | 5 401 | 26 294 | 642 568 | 709 708 |
| | | | 1810 | Interest on Arrear Debtor Accounts | 6 055 383 | 5 956 892 | 5 858 196 | 6 108 530 | 6 004 769 | 5 905 714 | 32 166 418 | 253 626 796 | 321 682 697 |
| | | | 1820 | Recoverable unauthorised, irregular or fruitless and wasteful Expenditure | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | | | 1900 | Other | 20 266 | 21 418 | 19 809 | 20 874 | 20 785 | 20 650 | 43 936 | 1 451 017 | 1 618 754 |
| | | | 2000 | Total By Income Source | 12 731 471 | 11 953 823 | 11 680 411 | 9 197 328 | 10 966 062 | 11 488 920 | 62 772 006 | 488 405 779 | 619 195 799 |
| | | | 2100 | Debtors Age Analysis By Customer Group | | | | | | | | | |
| | | | 2200 | Organs of State | 2 364 934 | 2 926 204 | 2 846 624 | 1 009 462 | 2 368 121 | 2 949 314 | 15 333 517 | 121 809 014 | 151 607 191 |
| | | | 2300 | Commercial | 2 676 944 | 1 491 227 | 1 377 628 | 960 453 | 1 323 580 | 1 323 778 | 7 423 425 | 51 463 014 | 68 040 050 |
| | | | 2400 | Households | 6 877 573 | 6 747 912 | 6 674 200 | 6 451 921 | 6 505 285 | 6 453 114 | 34 455 663 | 309 965 738 | 384 131 406 |
| | | | 2500 | Other | 812 019 | 788 480 | 781 958 | 775 492 | 769 076 | 762 714 | 5 559 401 | 5 168 012 | 15 417 153 |
| | | | 2600 | Total By Customer Group | 12 731 471 | 11 953 823 | 11 680 411 | 9 197 328 | 10 966 062 | 11 488 920 | 62 772 006 | 488 405 779 | 619 195 799 |

AD BY CUSTOMERS TYPE



- The above table indicates that the households are the highest defaulters at 62%,
- Organs of state at 25%,
- Commercial/ Business at 11% and lastly,
- Other debtors at 2%, which includes churches.
- Debt collection measures are in place, customers are paying but with limited commitments, the interest average of overdue accounts outweigh the amounts being received.
- The debtors age analysis is excluding the debt for water and sewer services as they are reported to the district on the monthly basis.

9. Debtors age-analysis per Government Departments

| Sector departments | Balance as at 31 December 2024 | Percentage |
|----------------------------------------------------------|--------------------------------|-------------|
| Limpopo Economic Development Environment and Tourism | 17,180,407.11 | 62% |
| Provincial Department of Education | 5,179,929.36 | 19% |
| Provincial Department of Agriculture | 15,778.27 | 0% |
| Provincial Department of Public works and Infrastructure | - | -1% |
| National Department of Public works and Infrastructure | 4,999,714.55 | 18% |
| Provincial Department of Rural Development | 693,197.73 | 2% |
| Provincial Department of Transport | 2,869.25 | 0% |
| Provincial Department of Social Development | 11,833.17 | 0% |
| Provincial Department of Health | 20,133.76 | 0% |
| Provincial Department of Economic Development | 6,033.65 | 0% |
| Total | 27,819,135.99 | 100% |

- Limpopo Economic Development Environment and Tourism is the highest contributor with 62%, followed by Department of Education with 19%, National Department of Public Works with 18%, and other departments (Health, Agriculture, Rural and Social Development with less than 10%).
- The above table excludes unregistered properties with total amount of R 88,950,153.72

- Water and sewer services are rendered on behalf of Mopani District Municipality.

10. Councillors' arrears accounts as at 31 December 2024.

| COUNCILLORS ARREARS ACCOUNTS AS AT 31 DECEMBER 2024 | | | | | |
|-----------------------------------------------------|------------------------------|-------------------------------|------------------------------|--------------------|----------------------|
| Account | Name | Outstanding more than 90 days | Outstanding 90 days and less | Total | Payment |
| 285934 | CLLR Mboweni Agrey Ernest | R 1,183.17 | R 2,504.85 | R 3,688.02 | 829.16 |
| 281954 | CLLR Dlamini Khanyisa Sylvia | R 16,610.10 | R 3,315.20 | R 19,925.30 | Stop order initiated |
| Total | | R 17,793.27 | R 5,820.05 | R 23,613.32 | |

Notes on Councillors' Debt:

- Municipal Councillors Arrear Accounts outstanding for 90 days and more amounted to R **23,613.32**
- Letters of demand were issued to the municipal councillors through the Office of the Speaker and are in line with Section 12A of the Municipal System Act.
- Month to month comparison shows that the number of councillors in arrears for more than 90 days remain at two (2), at the end of the 2nd quarter of 2024/25.

11. CASH AND CASH EQUIVALENTS

| ACCOUNT DESCRIPTIONS | BANK BALANCES |
|----------------------|-----------------------|
| 1ST CALL | 202.432.487.98 |
| 2ND CALL | 51.002.847.89 |
| PRIMARY | 54.707.338.79 |
| TRAFFIC | 5.134.121.43 |
| SALARY | 62.934.380.87 |
| TOTAL | 376.211.176.96 |

The municipality has not invested any money in the 2024/2025 financial year. The cash flow statement for **December 2024** indicates a favourable/positive closing balance (cash and cash equivalents).

12. Grants Income/Received as at DECEMBER 2024.

[illegible]

- Total Grants Original allocation for the municipality for the financial year 2024/2025 amounted to R496 108 000.00.
- The municipality received an amount of 377 669 942.43 which is 76% of the total grants budget.

13. Grants Received V/S Expenditure

| GRANTS RECEIVED VERSUS EXPENDITURE DECEMBER 2024 | | | | |
|--------------------------------------------------|-----------------------|-------------------------|----------------------|-----------------------|
| OPERATIONAL GRANTS | | | | |
| | ALLOCATIONS | AMOUNT RECEIVED TO DATE | EXPENDITURE TO DATE | % SPENT ON ALLOCATION |
| NON CONDITIONAL GRANTS | | | | |
| Lgseta Grant for Training | 320 000.00 | 127 942.43 | - | 0% |
| Equitable Share | 396 848 000.00 | 297 636 000.00 | - | 0% |
| | 397 168 000.00 | 297 763 942.43 | - | 0% |
| CONDITIONAL GRANTS | | | | |
| Fin Management | 2 400 000.00 | 2 400 000.00 | 473 295.76 | 20% |
| Grants from Province(EPWP Grant) | 3 348 000.00 | 2 343 000.00 | 3 348 000.00 | 100% |
| Energy Efficiency & Demand Side Mng G | 4 000 000.00 | 3 000 000.00 | 1 006 639.00 | 25% |
| | 9 748 000.00 | 7 743 000.00 | 4 827 934.76 | 50% |
| CAPITAL GRANTS | | | | |
| MIG Grants | 71 163 000.00 | 63 163 000.00 | 46 347 797.00 | 65% |
| Electrification Grant | 18 029 000.00 | 9 000 000.00 | 5 869 175.00 | 33% |
| | 89 192 000.00 | 72 163 000.00 | 52 216 972.00 | 59% |

The municipality is currently recognizing conditional grants such as Municipal Infrastructure Grant as liability which is the requirements with Generally Accepted Accounting Practice (GRAP). This grant will only be recognized as revenue once they have met the conditions of those grants.

14. PAST YEAR'S ANNUAL REPORT AND PROGRESS IN RESOLVING PROBLEMS IDENTIFIED

- ▶ The municipality obtained an **unqualified audit opinion with findings** in the last year's audit (2023/24).
- ▶ In resolving the problems raised in the audit report and the management letter, the municipality has come up with the action plan in terms of section 131 of the MFMA.

15. RECOMMENDATIONS

On the basis of the above analysis which shows that the municipality's performance on revenue collection is below than what was anticipated, it is thus recommended that the budget be adjusted downward in terms of section 28 of the MFMA (for both revenue and expenditure) by **R34, 9 million** for the financial year 2024/25 and that improvement measures be implemented in the third quarter to improve the revenue collection, if there is no measures to improve revenue collection the amount will double **(R69,8 million)**.

RECOMMENDATIONS:
NKUNA F
CHIEF FINANCIAL OFFICER
DATE:

Budget Statement-Financial position

LIM331 Greater Giyani - Table C6 Monthly Budget Statement - Financial Position - M06 December

| Description | Ref | 2023/24 | Budget Year 2024/25 | | | |
|--------------------------------------------------------|-----|--------------------|------------------------|--------------------|------------------|--------------------|
| | | Audited Outcome | Original Budget | Adjusted Budget | YearTD actual | Full Year Forecast |
| R thousands | 1 | | | | | |
| ASSETS | | | | | | |
| Current assets | | | | | | |
| Cash and cash equivalents | | 397 780 | 165 969 | – | 522 972 | 167 119 |
| Trade and other receivables from exchange transactions | | 171 341 | 117 178 | – | 189 338 | 117 178 |
| Receivables from non-exchange transactions | | (106 411) | 554 017 | – | (60 717) | 554 017 |
| Current portion of non-current receivables | | – | – | – | – | – |
| Inventory | | 35 807 | 33 593 | – | 36 728 | 33 593 |
| VAT | | 40 632 | 64 551 | – | 32 796 | 62 376 |
| Other current assets | | 244 | – | – | 244 | – |
| Total current assets | | 539 394 | 935 308 | – | 721 361 | 934 283 |
| Non current assets | | | | | | |
| Investments | | – | – | – | – | – |
| Investment property | | 44 207 | 4 323 | – | 44 150 | 4 323 |
| Property, plant and equipment | | 1 172 418 | 1 359 758 | – | 1 201 981 | 1 345 258 |
| Biological assets | | – | – | – | – | – |
| Living and non-living resources | | – | – | – | – | – |
| Heritage assets | | 340 | – | – | 340 | – |
| Intangible assets | | 2 065 | 11 583 | – | 2 065 | 11 583 |
| Trade and other receivables from exchange transactions | | – | – | – | – | – |
| Non-current receivables from non-exchange transactions | | – | – | – | – | – |
| Other non-current assets | | – | – | – | – | – |

| | | | | | | |
|---------------------------------------------------------|---|------------------|------------------|----------|------------------|------------------|
| Total non-current assets | | 1 219 030 | 1 375 664 | – | 1 248 536 | 1 361 164 |
| TOTAL ASSETS | | 1 758 424 | 2 310 972 | – | 1 969 896 | 2 295 447 |
| LIABILITIES | | | | | | |
| Current liabilities | - | | | | | |
| Bank overdraft | | – | – | – | – | – |
| Financial liabilities | | – | – | – | – | – |
| Consumer deposits | | – | – | – | – | – |
| Trade and other payables from exchange transactions | | 214 427 | 199 639 | – | 194 379 | 184 114 |
| Trade and other payables from non-exchange transactions | | 2 | – | – | 23 870 | – |
| Provision | | 80 569 | – | – | 80 569 | – |
| VAT | | 19 888 | (3 044) | – | 22 424 | (3 044) |
| Other current liabilities | | – | – | – | – | – |
| Total current liabilities | | 314 887 | 196 594 | – | 321 243 | 181 069 |
| Non-current liabilities | | | | | | |
| Financial liabilities | | – | – | – | – | – |
| Provision | | – | 1 091 | – | – | 1 091 |
| Long term portion of trade payables | | – | – | – | – | – |
| Other non-current liabilities | | – | – | – | – | – |
| Total non-current liabilities | | – | 1 091 | – | – | 1 091 |
| TOTAL LIABILITIES | | 314 887 | 197 685 | – | 321 243 | 182 160 |
| NET ASSETS | 2 | 1 443 537 | 2 113 287 | – | 1 648 654 | 2 113 287 |
| COMMUNITY WEALTH/EQUITY | | | | | | |
| Accumulated surplus/(deficit) | | 1 443 537 | 2 113 287 | – | 1 648 654 | 2 113 287 |
| Reserves and funds | | – | – | – | – | – |
| Other | | | | | | |
| TOTAL COMMUNITY WEALTH/EQUITY | 2 | 1 443 537 | 2 113 287 | – | 1 648 654 | 2 113 287 |

The total current liabilities of the municipality is R321 242 594 which include provision for retention and unspent conditional grant amount. The community wealth of the municipality as of 31 December 2024 is R1 648 653 801.

CASH FLOW STATEMENT

Monthly Budget Statement-Cash flow

LIM331 Greater Giyani - Table C7 Monthly Budget Statement - Cash Flow - M06 December

| Description | Re f | 2023/24 | Budget Year 2024/25 | | | | | | | |
|--------------------------------------------------|---------|--------------------|------------------------|--------------------|-------------------|------------------|------------------|-----------------|----------------------|-----------------------|
| R thousands | 1 | Audited Outcome | Original Budget | Adjusted Budget | Monthly actual | YearTD actual | YearTD budget | YTD variance | YTD variance % | Full Year Forecast |
| CASH FLOW FROM OPERATING ACTIVITIES | | | | | | | | | | |
| Receipts | | | | | | | | | | |
| Property rates | | (49 821) | 43 072 | – | 2 932 | 22 946 | 21 536 | 1 410 | 7% | 43 072 |
| Service charges | | (3 854) | 3 903 | – | 1 118 | 4 808 | 1 952 | 2 857 | 146% | 3 903 |
| Other revenue | | 11 454 | 16 880 | – | 174 | 8 232 | 8 440 | (208) | -2% | 16 880 |
| Transfers and Subsidies - Operational | | 97 | 410 474 | – | 134 083 | 310 949 | 205 237 | 105 712 | 52% | 410 474 |
| Transfers and Subsidies - Capital | | 75 111 | 85 634 | – | 8 000 | 59 605 | 42 817 | 16 788 | 39% | 85 634 |
| Interest | | – | 27 216 | – | – | – | 13 608 | (13 608) | -100% | 27 216 |
| Dividends | | – | – | – | – | – | – | – | | – |
| Payments | | | | | | | | | | |
| Suppliers and employees | | (1 200 171) | (513 705) | – | (46 730) | (273 408) | (231 053) | 42 355 | -18% | (513 705) |
| Finance charges | | – | – | – | – | – | – | – | | – |
| Transfers and Subsidies | | – | (1 600) | – | – | – | (800) | (800) | 100% | (1 600) |
| NET CASH FROM/(USED) OPERATING ACTIVITIES | | (1 167 184) | 71 874 | – | 99 576 | 133 132 | 61 737 | (71 395) | -116% | 71 874 |

| | | | | | | | | | |
|--------------------------------------------------|-------------|-----------|---|----------|----------|-----------|----------|-----|-----------|
| CASH FLOWS FROM INVESTING ACTIVITIES | | | | | | | | | |
| Receipts | | | | | | | | | |
| Proceeds on disposal of PPE | - | - | - | - | - | - | - | - | - |
| Decrease (increase) in non-current receivables | - | - | - | - | - | - | - | - | - |
| Decrease (increase) in non-current investments | - | - | - | - | - | - | - | - | - |
| Payments | | | | | | | | | |
| Capital assets | (1 898 135) | (222 553) | - | (12 840) | (69 002) | (111 276) | (42 274) | 38% | (222 553) |
| NET CASH FROM/(USED) INVESTING ACTIVITIES | (1 898 135) | (222 553) | - | (12 840) | (69 002) | (111 276) | (42 274) | 38% | (222 553) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | | | | | | | |
| Receipts | | | | | | | | | |
| Short term loans | - | - | - | - | - | - | - | - | - |
| Borrowing long term/refinancing | - | - | - | - | - | - | - | - | - |
| Increase (decrease) in consumer deposits | - | - | - | - | - | - | - | - | - |
| Payments | | | | | | | | | |
| Repayment of borrowing | - | - | - | - | - | - | - | - | - |
| NET CASH FROM/(USED) FINANCING ACTIVITIES | - | - | - | - | - | - | - | - | - |
| NET INCREASE/ (DECREASE) IN CASH HELD | (3 065 318) | (150 679) | - | 86 737 | 64 130 | (49 540) | | | - |
| Cash/cash equivalents at beginning: | - | (317 755) | - | | 275 162 | (317 755) | | | 275 162 |
| Cash/cash equivalents at month/year end: | (3 065 318) | (468 434) | - | | 376 211 | (367 295) | | | - |

The municipality has a balance of R376 211 176.96 at the end of December 2024. The projected balance at the end of June 2025 is R150 000 000.

Monthly Budget Statement - aged creditors

LIM331 Greater Giyani - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December

| Description R thousands | NT Cod e | Budget Year 2024/25 | | | | | | | | | Prior year totals for chart (same period) |
|-----------------------------------------|----------------|---------------------|-----------------|-----------------|------------------|-------------------|-------------------|----------------------|----------------|-------|----------------------------------------------------|
| | | 0 - 30 Days | 31 - 60 Days | 61 - 90 Days | 91 - 120 Days | 121 - 150 Days | 151 - 180 Days | 181 Days - 1 Year | Over 1 Year | Total | |
| Creditors Age Analysis By Customer Type | | | | | | | | | | | |
| Bulk Electricity | 0100 | - | - | - | - | - | - | - | - | - | - |
| Bulk Water | 0200 | - | - | - | - | - | - | - | - | - | - |
| PAYE deductions | 0300 | - | - | - | - | - | - | - | - | - | - |
| VAT (output less input) | 0400 | - | - | - | - | - | - | - | - | - | - |
| Pensions / Retirement deductions | 0500 | - | - | - | - | - | - | - | - | - | - |
| Loan repayments | 0600 | - | - | - | - | - | - | - | - | - | - |
| Trade Creditors | 0700 | - | - | - | - | - | - | - | (0) | (0) | (0) |
| Auditor General | 0800 | - | - | - | - | - | - | - | - | - | - |

| | | | | | | | | | | | |
|-------------------------------|------------------|---|---|---|---|---|---|---|-----|-----|-----|
| Other | 090 0 | - | - | - | - | - | - | - | - | - | - |
| Total By Customer Type | 100 0 | - | - | - | - | - | - | - | (0) | (0) | (0) |

The creditors' age analysis shows balances of R0, 00 because the municipality pays its suppliers or creditors within 30 days as required by the legislation.

CHAPTER FOUR: FUNCTIONAL SERVICE DELIVERY REPORT (JULY -DECEMBER 2024)

Summary 2024/25 Mid-Year SDBIP Report

MID-YEAR SDBIP Performance Analysis

The Municipality had a total of 102 Key Performance Indicators applicable for mid-year and were all assessed. All other KPI's were not applicable for reporting.

All the assessed KPI's and Projects contribute to the overall performance level of the SDBIP Scorecards as reflected in this report. The total overall Institutional Performance for Midyear analysis is 76% which shows an improvement as compared to the 66% achieved in the 2023/2024 financial year.

| KPA | Total KPI's Assessed | Total Achieved | % Target Achieved | Total not Achieved | % Not Achieved |
|---------------------------------------------------------------|----------------------|----------------|-------------------|--------------------|----------------|
| KPA 1: Spatial Rational | 12 | 11 | 92% | 1 | 8% |
| KPA 2: Institutional Development and Municipal Transformation | 14 | 10 | 71% | 4 | 29% |
| KPA 3: Basic Services and Infrastructure Development | 47 | 33 | 70% | 14 | 30% |
| KPA 4: Local Economic Development | 4 | 4 | 100% | 0 | 0% |
| KPA 5: Municipal Financial and Management Viability | 8 | 7 | 88% | 1 | 12% |
| KPA 6: Good Governance and Public | 17 | 13 | 72% | 4 | 28% |
| TOTAL | 102 | 78 | | 24 | |
| TOTAL PERCENTAGE | | | 76% | | 24% |

| NO: | Measurable Objective | Programme | KPI | Baseline/ status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|-----|------------------------------------------------------------------------------------------------|---------------------------|-------------------------------------------------------------------------|--------------------------|-------------|-----------------------------------------------------------------------------------------|---------------------------------------------------------------------|---------------------------------------------------------------------------------------|----------|---------------------|--------------------|---------------------------------------------------|----------------|
| 1 | To develop an effective spatial framework that promotes integrated and sustainable development | Spatial and Town Planning | Number of Tribunal Sitzings held | 4 Tribunal Sitzings held | Operational | 4 Tribunal Sitzings held by 30 June 2025 | 2 Tribunal sitting held | Target achieved (2 Tribunal sitting held) | None | None | None | Q1-Q4 Invitation, agenda, and attendance register | Planning & LED |
| 2 | To develop an effective spatial framework that promotes integrated and sustainable development | Spatial and Town Planning | To compile draft land use application for town establishment (Ndengeza) | New Indicator | R400.000.00 | To compile draft land use application for town establishment (Ndengeza) by 30 June 2025 | Approval /Submission of Environmental Impact Assessment to Tribunal | Target achieved (Approval /Submission of Environmental Impact Assessment to Tribunal) | None | None | None | Proof of submission | Planning & LED |

| NO: | Measurable Objective | Programme | KPI | Baseline/ status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|-----|------------------------------------------------------------------------------------------------|---------------------------|-----------------------------------------------------------------------------------------------------|-----------------------------------------|-----------------|---------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------|-----------------------------------------------------------------------------------|------------------------------------|-------------------------------------------------------------------|---------------------------------------------------|-----------------------|----------------|
| 3 | To develop an effective spatial framework that promotes integrated and sustainable development | Spatial and Town Planning | Installation of Street Naming boards (Including Registration) at Giyani section A, B,C,D,E,F and BA | Draft Street names submitted to Council | R300.00 0.00 | Installation of Street Naming boards (Including Registration) at Giyani section A, B,C,D,E,F and BA by 30 June 2025 | Installation of street name boards | Target not achieved (draft memo waiting for approval) | Installation of street name boards | Still waiting for approval for street names from surveyor general | To Fast track the process during the next quarter | Installation Reports | Planning & LED |
| 4 | To develop an effective spatial framework that promotes integrated and sustainable | Spatial and Town Planning | Submission of street names for Giyani Section A to Surveyor General | Draft Street names submitted to Council | R300.00 0.00 | Submission of street names for Giyani Section A to Surveyor General by 30 June 2025 | Submit the street names for Giyani Section A to surveyor general | Target achieved (Street names for Giyani Section A submitted to surveyor general) | None | None | None | Proof of Submission | Planning & LED |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
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| | development | | | | | | | | | | | | |
| 5 | To develop an effective spatial framework that promotes integrated and sustainable development | Spatial and Town Planning | Submission of street names for Giyani BA to Surveyor General | Draft Street names submitted to Council | R300.000.00 | Submission of street names for Giyani BA to Surveyor General by 30 June 2025 | Submit the street names for Giyani BA to surveyor general | Target achieved (Street names for Giyani BA submitted to surveyor general) | None | None | None | Proof of Submission | Planning & LED |

| NO: | Measurable Objective | Programme | KPI | Baseline/ status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
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| 6 | To develop an effective spatial framework that promotes integrated and sustainable development | Spatial and Town Planning | Submission of street names for Giyani Section E to Surveyor General | Draft Street names submitted to Council | R150.000.00 | Submission of street names for Giyani Section E to Surveyor General by 30 June 2025 | Submit street names for Giyani Section E to Surveyor General | Target achieved (Street names for Giyani Section E submitted to Surveyor General) | None | None | None | Proof of Submission | Planning & LED |
| 7 | To develop an effective spatial framework that promotes integrated and sustainable | Spatial and Town Planning | Submission of street names for Kremetart to Surveyor General | Draft Street names submitted to Council | R200.000.00 | Submission of street names for Kremetart to Surveyor General by 30 June 2025 | Submit street names for Kremetart to surveyor general | Target achieved (Street names for Kremetart submitted to surveyor general) | None | None | None | Proof of Submission | Planning & LED |

| NO: | Measurable Objective | Programme | KPI | Baseline/ status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
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| | development | | | | | | | | | | | | |
| 8 | To develop an effective spatial framework that promotes integrated and sustainable development | Spatial and Town Planning | Submit Rezoning and subdivision application for municipal of parks to Tribunal | Rezoning and subdivision application for municipal of parks compiled | R500.000.00 | Submit Rezoning and subdivision application for municipal of parks to Tribunal by 30 June 2025 | Compile draft layout | Target achieved (draft layout compiled) | None | None | None | Draft layout | Planning & LED |

| NO: | Measurable Objective | Programme | KPI | Baseline/ status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
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| 9 | To develop an effective spatial framework that promotes integrated and sustainable development | Spatial and Town Planning | Proclamation Programme | New Indicator | R400.000.00 | Proclamation Programme by 30 June 2025 | Engage Traditional Authority | Target achieved (Traditional Authority engaged) | None | None | None | Invitation, Register, Minutes, & agenda. | Planning & LED |
| 10 | To develop an effective spatial framework that promotes integrated and sustainable | Spatial and Town Planning | Number of Deeds Registration Of Sites | New Indicator | R200.000.00 | 12 Deeds Registration Of Sites by 30 June 2025 | Submit 6 deeds application to COGHSTA | Target overachieved (7 deeds application submitted to COGHSTA | 1 more application submitted to COGHSTA | More applications received from the clients | None | Register | Planning & LED |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
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| | development | | | | | | | | | | | | |
| 11 | To develop an effective spatial framework that promotes integrated and sustainable development | Spatial and Town Planning | Upgrade GIS System | GIS System upgraded | R200.000.00 | Upgrade GIS System by 30 June 2025 | 2 update GIS per quarter | Target achieved (2 GIS per quarter updated) | None | None | None | GIS Update Reports | Planning & LED |

| NO: | Measurable Objective | Programme | KPI | Baseline/ status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
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| 12 | To develop an effective spatial framework that promotes integrated and sustainable development | Spatial and Town Planning | Compilation of land use application for Sikhunyani township establishment | Feasibility study and draft layout for Sikhunyani township establishment conducted | R500.00 0.00 | Compilation of land use application for Sikhunyani township establishment by 30 June 2025 | Compile land use application for Sikhunyani township establishment and Submit land use application to Tribunal | Target achieved (Land use application for Sikhunyani township establishment has been compiled and submitted to Tribunal) | None | None | None | Land use application and Proof of submission | Planning & LED |
| KPA 2: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT | | | | | | | | | | | | | |
| 13 | To have an effective and productive workforce | Wellness Program | Coordinate wellness events | 2 Wellness events coordinated | Operational | 2 Wellness events coordinated by 30 June 2025 | 1 wellness event coordinated | Target achieved (1 wellness event coordinate) | None | None | None | Invitations and attendance register | Corp |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
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| 14 | To ensure that the public is informed about the affairs of the municipality | Information Technology | % of municipal website updated | 100% network infrastructure maintained | Operational | 100% of municipal website updated by 30 June 2025 | 100% information updated on the Municipal website | Target achieved (100% information updated on the Municipal website) | None | None | None | Report | Office of the Mayor |
| 15 | To ensure good governance of ICT | Information Technology | Number of IT Steering Committee Meetings to be conducted | 4 meetings held in 2023/24 Financial year | Operational | 4 IT Steering Committee meetings conducted by 30 June 2025 | 2 IT Steering Committee meetings conducted | Target achieved (2 IT Steering Committee meetings conducted) | None | None | None | Invitation and Attendance Register and Minutes | Corp |
| 16 | To install Cameras at old building | Security of Municipal Premises | Coordination and facilitation of installation of Cameras at Old Civic | Specification, Evaluation and Adjudication were concluded | Operational | Coordinate and facilitate the installation of 16 security Cameras at Old Civic Centre Building by | Development of Memo and advertisement | Target not achieved (Memo not developed and advertisement not done) | Development of Memo and advertisement | Awaiting the appointment of bid specification committee | Fast-tracking the appointment of Bid specification committee | Approved Memo and Advert | MM |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
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| | | | Centre Building | | | 30 June 2025 | | | | | | | |
| 17 | To install Metal detector and X-Ray Machine at testing station | Installation of Walkthrough Metal Detector and X-Ray Machine at Civic Centre | Coordination and facilitation of Walkthrough metal detector and X-Ray Machine at Civic Centre | Specification, Evaluation and Adjudication were concluded | Operational | Coordinate and facilitate the Acquisition and installation of Walkthrough metal detector and X-Ray Machine at Civic Centre by 30 June 2025 | Development of Memo and Advertisement | Target not achieved (Memo not developed and advertisement not done) | Development of Memo and advertisement | Awaiting the appointment of bid specification committee | Fast-tracking the appointment of Bid specification committee | Approved Memo and Advert | MM |
| 18 | To develop governance structures and systems that will ensure effective | Risk Management | Procurement of supplier verification system | New Indicator | Operational | Procurement of supplier verification system by 30 June 2025 | Development of Memo and Advertisement | Target not achieved (Memo not developed and advertisement not done) | Development of Memo and advertisement | Awaiting the appointment of bid specification committee | Fast-tracking the appointment of Bid specification committee | Approved Memo and Advert | MM |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
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| | public consultation and organizational discipline | | | | | | | | | | | | |
| 2.3 HUMAN RESOURCE MANAGEMENT, LEGAL SERVICES & OCCUPATIONAL HEALTH, AND SAFETY | | | | | | | | | | | | | |
| 19 | To develop and Retain the best Human Capital, Effective and Efficient Administrative and Operational Support System | Human Resources and Organizational Development | Number of posts filled in terms of the organogram | 35 posts filled | Operational | 22 posts to be Filled in terms of the organogram by 30 June 2025 | 11 posts to be Filled in terms of the organogram | Target achieved (14 posts Filled in terms of the organogram) | 3 more posts Filled in terms of the organogram | Due to overlapped outcome of qualification verification | None | Appointment letters | Corp |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
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| 20 | To maintain harmony in the workplace | Human Resources and Organizational Development | Number of Local Labour Forum meetings held | 10 Local Labour Forum Meetings held in 2022/23 | Operational | 12 LLF meetings to be held by 30 June 2025 | 6 LLF meetings to be held | Target not achieved (3 LLF meetings held) | 3 LLF meetings to be held | The elections for the Local Labour Forum steward took an unusually long time to be finalized | The committee has been elected | invitations and attendance register | Corp |
| 21 | To safeguard municipal interests in all legal related matters and to ensure that all municipal operations are conducted within the parameters | Management of litigation | % of litigation cases attended to | 5 litigation cases were concluded out of the 17 cases | Operational | 100% of litigation cases attended to by 30 June 2025 | 100% of litigation cases attended | Target achieved (100% (11/11) of litigation cases attended) | None | None | None | Signed Quarterly Litigation Register | Corp |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
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| | rs of the law | | | | | | | | | | | | |
| 22 | To create a conducive working environment | Occupational Health and Safety Program | Conduct inspection on OHS | 4 OHS onsite inspection conducted | Operational | 4 OHS onsite inspection conducted at Civic Centre, Unigaz, Testing Station and brick yard by 30 June 2025 | 2 OHS onsite inspection conducted at Civic Centre, Unigaz, Testing Station and brick yard | Target achieved (2 OHS onsite inspection conducted at Civic Centre, Unigaz, Testing Station and brick yard) | None | None | None | OHS Report | Corp |
| 2.4 Council and Oversight Structures (Putting people first) | | | | | | | | | | | | | |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
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| 23 | To make decisions concerning the exercise of all the powers and performance of all the functions of the municipality | Council Services | Number of Council Meetings convened | 7 Council meetings held in 2023/24 | Operational | 7 Council Meetings Convened by 30 June 2025 | 2 Council Meetings Convened | Target overachieved (7 Council Meetings Convened) | 5 more council meetings convened | Due to urgent matters that needed council approval | None | Notices of Invitations, Agenda, and Attendance Register | Corp |
| 24 | To advise Council on policy matters and make recommendations to Council | Council Services | Number of Executive Committee Meetings convened | 12 Executive meeting held in 2024 | Operational | 08 Executive Committee Meetings convened by 30 June 2025 | 4 EXCO Committee meetings convened | Target overachieved (6 EXCO Committee meetings convened) | 2 more EXCO committee meetings convened | Due to urgent matters that needed EXCO approval | None | Notices of Invitations, Agenda, Minutes and Attendance Register | Office of the Mayor |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|-----|-------------------------------------------------------------------|------------------|---------------------------------------------|-------------------------------------------------|-------------|------------------------------------------------------|--------------------------------------|--------------------------------------------------------|-----------------------------------------|----------------------------------------------------------------|--------------------|-----------------------------------------------------------------|------|
| 25 | To advise EXCO on policy matters and make recommendations to EXCO | Council Services | Number of Portfolio Committee Meetings held | 84 Portfolio Committee Meetings held in 2023/24 | Operational | 96 Portfolio Committee Meetings held by 30 June 2025 | 48 Portfolio Committee Meetings held | Target achieved (49 Portfolio Committee Meetings held) | 1 more portfolio committee meeting held | Due to urgent matters that needed portfolio committee approval | None | Notices of Invitations, Agenda, Minutes and Attendance Register | Corp |

| NO: | Measurab le Objective | Programme | KPI | Baseline/ status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performanc e | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
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| 26 | To monitor and assess implementation of Council resolutions | Council Services | Number of reports developed on implementation of council resolutions | 4 Progress reports on implementation of council resolution developed | Operational | 4 progress reports on implementation of council resolutions to be developed by 30 June 2025 | 2 progress report on implementation of council resolutions to be developed | Target achieved (2 progress report on implementation of council resolutions to be developed) | None | None | None | Council implementation report | Corp |
| KPA: 3 BASIC SERVICE DELIVERY KEY PERFORMNACE INDICATORS | | | | | | | | | | | | | |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
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| 27 | To develop sustainable infrastructure networks which promotes economic growth and improve quality of life | Building and Construction | Completion of guardhouse, vinyl flooring and ceiling for Mavalani Indoor Sports centre | Paving of public parking, palisade fence, and installation of the steel Column) in progress of Mavalani indoor sports centre) | R8.365.834.63 | Completion of guardhouse, vinyl flooring and ceiling for Mavalani Indoor Sports centre and annual completion by 30 June 2025 | Bricklaying | Target achieved (Bricklaying completed) | None | None | None | Progress Reports | Tech |
| 28 | To develop sustainable infrastructure networks which promotes economic growth | Roads, Bridges and Storm water | Development of 4.9km Section F detailed design for upgrading of stormwater Phase 1 | New Indicator | R50.000 | Development of 4.9km Section F detailed design for upgrading of stormwater Phase 1 by 30 June 2025 | Development of 4.9km Section F detailed design for upgrading of stormwater | Target achieved (4.9km Section F detailed design for upgrading of stormwater) | None | None | None | Detail Design | Tech |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
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| | and improve quality of life | | | | | | er Phase 1 | Phase 1 developed) | | | | | |
| 29 | To develop sustainable infrastructure networks which promotes economic growth and improve quality of life | Roads, Bridges and Storm water | Appointment of consultant for Section E Phase 1 (3km) of upgrading of 13km from gravel to paving | New Indicator | R1.500.000 | Appointment of consultant for Section E Phase 1 (3km) of upgrading of 13km from gravel to paving by 30 June 2025 | Appointment of Consultant | Target achieved (Consultant appointed) | None | None | None | Appointment letter | Tech |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
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| 30 | To develop sustainable infrastructure networks which promotes economic growth and improve quality of life | Building and Construction | Mageva Sports centre (Extension of soccer pitch) | Mageva Soccer pitch extension not constructed | R4.500.000.00 | Mageva Sports centre (Extension of soccer pitch) by 30 June 2025 | Appointment of Consultants and Development of a tender document for construction an extension of Mageva soccer pitch | Target not achieved (consultant has been appointed and preliminary design developed) | Development of a tender document for construction an extension of Mageva soccer pitch | Late completion of Geotech investigations by Geotech sub-consultant and unforeseen natural disaster that occurred at Mageva. | Expediate the drafting of tender document | Appointment Letter and Tender draft | Tech |
| 31 | To develop sustainable infrastructure networks which promotes economic growth and | Roads, Bridges and Storm water | Submission of Detailed Design for Servicing of 539 sites at Section F | Detailed design submitted | R500.000.00 | Submission of Detailed Design for Servicing of 539 sites at Section F by 30 June 2025 | Development of draft tender document for Servicing of 539 sites | Target achieved (Draft tender document for Servicing of 539 sites developed) | None | None | None | Draft tender document | Tech |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
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| | improve quality of life | | | | | | | | | | | | |
| 32 | To develop sustainable infrastructure networks which promotes economic growth and improve quality of life | Roads, Bridges and Storm water | 4.8 km Upgrading of internal streets at Nwa-Mankena | New Indicator | R24.472.367.47 | 4.8 km Upgrading of internal streets at Nwa-Mankena by 30 June 2025 | Appointment of contractor, Site handover, Site establishment, Road setting out, and Clearing grubbing, and Box cutting | Target achieved (Contractor has been appointed, Site handover, Site establishment, Road setting out, and Clearing grubbing, and Box cutting completed) | None | None | None | Appointment letter and Progress report | Tech |

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|----|-----------------------------------------------------------------------------------------------------------|--------------------------------|---------------------------------------------------------------------------------------------------|---------------|-----------------|-------------------------------------------------------------------------------------------------------------------|---------------------------|----------------------------------------------------------|---------------------------|----------------------------------------|-------------------------------------|--------------------|-------------|
| 33 | To develop sustainable infrastructure networks which promotes economic growth and improve quality of life | Roads, Bridges and Storm water | Construction of car pots (Civic centre, Unigaz, Testing Station and brick yard) and Market stalls | New Indicator | R500.00 0.00 | Construction of car pots (Civic centre, Unigaz, Testing Station and brick yard) and Market stalls by 30 June 2025 | Appointment of contractor | Target not achieved (Appointment of contractor not done) | Appointment of contractor | Delay in the appointment of contractor | Expediate appointment of Contractor | Appointment letter | Tech |
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| NO: | Measurable Objective | Programme | KPI | Baseline/ status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
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| 34 | To develop sustainable infrastructure networks which promotes economic growth and improve quality of life | Roads, Bridges and Storm water | Refurbishment of Giyani Stadium & Section A Tennis Court | New Indicator | R4.000.000.00 | Refurbishment of Giyani Stadium & Section A Tennis Court by 30 June 2025 | Appointment of consultant and submission of Detailed design report | Target not achieved (Negotiations are at the advanced stage with the service providers) | Appointment of consultant and submission of Detailed design report | Previous service providers have not yet terminated | Accelerate the discussion between service providers and the institution | Appointment letter (Consultant) and Detailed design report | Tech |
| 35 | To develop sustainable infrastructure networks which promotes economic growth and improve | Roads, Bridges and Storm water | 3.6km upgrading from gravel to paving for at Shawela | Appointment of service provider for 3.6km upgrading from gravel to paving for at Shawela | R31.650.844.03 | 3.6km upgrading from gravel to paving for at Shawela by 30 June 2025 | Site handover, Site establishment, Road setting out, Clearing and grubbing, Box cutting | Target achieved (Site handover, Site establishment, Road setting out, Clearing and grubbing, Box cutting and | None | None | None | Progress report | Tech |

| NO: | Measurab le Objective | Programme | KPI | Baseline/ status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performanc e | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
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| | quality of life | | | | | | and Roadbed preparati on, Construct ion of subbase layer | Roadbed prepared, Constructio n of subbase layer constructe d) | | | | | |

| NO: | Measura ble Objectiv e | Programm e | KPI | Baseline/s tatus | Budget | Annual Target | Mid-year Target | Mid-year Actual Performan ce | Variance | Reason for variance | Corrective measure | Portfolio Of Evidenc e | Dept |
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| 36 | To develop sustainab le infrastruc ture networks which promotes | Roads, Bridges and Storm water | Submissio n of Memo for Upgrading of parking lot | Connection of boomgate at Civic Centre parking lot | R50.000. 00 | Submissio n of Memo for Upgrading of parking lot by 30 June 2025 | Submissi on of Memo for Upgradin g of parking lot | Target not achieved (Submissio n of Memo for Upgrading of parking lot) | Submission of Memo for Upgrading of parking lot | Due to the need to identify a suitable payment method for | To achieve this in 3rd quarter | Approved Memo | Tech |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
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| | economic growth and improve quality of life | | | | | | | | | utilization . | | | |
| 37 | To develop sustainable infrastructure networks which promotes economic growth and improve quality of life | Roads, Bridges and Storm water | 2.6 km Upgrading from gravel to paving at Hlomela | Site establishment for 2.6km Upgrading from Gravel to Paving at Hlomela | R21.681.638.50 | 2.6 km Upgrading from gravel to paving at Hlomela by 30 June 2025 | Site handover , Site establishment, Road setting out, Clearing and grubbing, Box cutting and Roadbed preparation, Construction of subbase layer | Target achieved (Site handover, Site establishment, Road setting out, Clearing and grubbing, Box cutting, and Roadbed prepared, Construction of subbase layer constructed) | None | None | None | Progress report | Tech |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
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| 38 | To develop sustainable infrastructure networks which promotes economic growth and improve quality of life | Building and Construction | Appointment of consultant for refurbishment of Section E Sports Centre | New Indicator | R7.000.00.00 | Appointment of contractor for refurbishment of Section E Sports Centre by 30 June 2025 | Appointment of consultant and development of scoping report of preliminary and detailed design for refurbishment of Section E Sports Centre | Target achieved (Consultant has been appointed and development of scoping report of preliminary and detailed design for refurbishment of Section E Sports Centre has been developed) | None | None | None | Appointment letter (consultant Scoping Report And Preliminary & Design Detail design | Tech |
| 39 | To develop sustainable infrastructure networks which | Building and Construction | Appointment of consultant for Refurbishment of Giyani | New Indicator | R1.500.00.00 | Appointment of consultant for Refurbishment of Giyani Community | Appointment of consultant | Target achieved (Consultant appointed) | None | None | None | Appointment Letter | Tech |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
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| | promotes economic growth and improve quality of life | | Community Hall | | | Hall by 30 June 2025 | | | | | | | |
| 40 | To develop sustainable infrastructure networks which promotes economic growth and improve quality of life | Building and Construction | Appointment of consultant for refurbishment of Sporting Facilities (Gawula) | Fixing of defects not done | R4.000.000.00 | Appointment of consultant for refurbishment of Sporting Facilities (Gawula) by 30 June 2025 | Appointment of consultant | Target not achieved (Terms of reference) | Appointment of consultant | Delay in appointment of consultant | Expediate appointment of consultant | Appointment | Tech |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|-----|-----------------------------------------------------------------------------------------------------------|---------------------------|--------------------------------------------------|-----------------|---------------|------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|------------------------------------------------------------|----------------------------------------|------|
| 41 | To develop sustainable infrastructure networks which promotes economic growth and improve quality of life | Building and Construction | Construction of market stalls (10 market stalls) | New Indicator | R5.000.000.00 | Construction of market stalls (10 market stalls) by 30 June 2025 | Appointment of consultant and Development of Detailed design | Target achieved (Consultant has been appointed and detailed design developed) | None | None | None | Appointment Letter and Progress Report | Tech |
| 42 | To develop sustainable infrastructure networks which promotes economic growth and improve | Building and Construction | Construction of Waste Disposal Site | Construction | R2.705.000.00 | Construction of Waste Disposal Site by 30 June 2025 | Appointment of contractor and Placement of blanket leachate collection system of 150mm thick of 38-53 mm | Target not achieved (Placement of aggregate and site clearance) | Placement of blanket leachate collection system of 150mm thick of 38-53 mm aggregate, placement of a separation Geotech's tile above the blanket leachate collection system, | Delay in the delivery of aggregate stones | The contractor got a new supplier for the aggregate stones | Appointment Letter and Progress report | Tech |

| NO: | Measurable Objective | Programme | KPI | Baseline/s | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|-----|----------------------|-----------|-----|------------|--------|---------------|------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|----------------------------------------------------------|---------------------|--------------------|-----------------------|------|
| | quality of life | | | | | | aggregate, placement of a separation Geotech's tile above the blanket leachate collection system, placement of a ballast layer above the HDPE geo-membrane | | placement of a ballast layer above the HDPE geo-membrane | | | | |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|-----|-----------------------------------------------------------------------------------------------------------|---------------------------|-------------------------------------------------------------|----------------------------------------------------------------------|-------------|--------------------------------------------------------------------------------------|----------------------------------------------------------------------|---------------------------------------------------------------------------------------------|----------|---------------------|--------------------|------------------------------------|------|
| 43 | To develop sustainable infrastructure networks which promotes economic growth and improve quality of life | Building and Construction | Number of Fleet Fuel and Maintenance Expenditure Management | 4 Quarterly Fleet Fuel and Maintenance Expenditure Management Report | Operational | 4 Quarterly Fleet Fuel and Maintenance Expenditure Management Report by 30 June 2025 | 2 Quarterly Fleet Fuel and Maintenance Expenditure Management Report | Target achieved (2 Quarterly Fleet Fuel and Maintenance Expenditure Management Report done) | None | None | None | Fleet Fuel and Maintenance Report. | Tech |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|------------------------------|---------------------------------------------------------------|-----------|--------------------|-----------------------|-------------|---------------------------------------|-------------------------|----------------------------------------------|---------------------------------|----------------------------------------------------------------|--------------------|-----------------------|------|
| 44 | To improve financial management systems to enhance venue base | PMU | % MIG Budget spent | 100% MIG budget spent | R67.604.850 | 100% MIG Budget spent by 30 June 2025 | 45% of MIG budget spent | Target achieved (63.69%) of MIG budget spent | 18.69% more of MIG budget spent | Excellent forward planning, great support from senior managers | None | MIG Spending Report | Tech |
| 3.2 Electrification Projects | | | | | | | | | | | | | |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|-----|------------------------------------------------------------------------------------------------------------|-----------------------|-------------------------------------------------------------------------------|-----------------|-----------------|-----------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------|-----------------------------------------------------|----------------------------------------|------|
| 45 | To develop sustainable infrastructure networks which promotes economic growth and improve quality of life? | Electricity Provision | Connection 100 units at Ndhambhi Village | New Indicator | R270.00 0.00 | Connection 100 units at Ndhambhi Village by 30 June 2025 | Appointment of Consultant and Develop a detailed design for connection of 100 units at Ndhambhi Village | Target achieved (Consultant has been appointed and detailed design for connection of 100 units at Ndhambhi Village developed) | None | None | None | Appointment Letter and Progress Report | Tech |
| 46 | To develop sustainable infrastructure networks which promotes economic growth and improve | Electricity Provision | Develop a detailed design for connection of 100 units at Risinga View Village | New Indicator | R270.00 0.00 | Develop a detailed design for connection of 100 units at Risinga View Village by 30 June 2025 | Appointment of Consultant and Develop a detailed design for connection of 100 units at Risinga | Target not achieved (invited consultant to come and present the progress)) | Appointment of Consultant and Develop a detailed design for connection of 100 units at Risinga View Village | Eskom postponed dates for the presentation for the detailed design | Designs to be presented on the 15th of January 2025 | Appointment Letter and Progress Report | Tech |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|-----|-----------------------------------------------------------------------------------------------------------|-----------------------|---------------------------------------------------------------------------|-----------------|-----------------|-------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------|----------|---------------------|--------------------|----------------------------------------|------|
| | quality of life | | | | | | View Village | | | | | | |
| 47 | To develop sustainable infrastructure networks which promotes economic growth and improve quality of life | Electricity Provision | Develop a detailed design for connection of 100 units at Ndindani Village | New Indicator | R270.00 0.00 | Develop a detailed design for connection of 100 units at Ndindani Village by 30 June 2025 | Appointment of Consultant and Develop a detailed design for connection of 100 units at Ndindani Village | Target achieved (Consultant has been appointed and detailed design for connection of 100 units at Ndindani Village developed) | None | None | None | Appointment Letter and Progress Report | Tech |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|-----|-----------------------------------------------------------------------------------------------------------|-----------------------|------------------------------------------------------------------------------|-----------------|-----------------|----------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------|--------------------------------------------------------------------|-----------------------------------------------------|----------------------------------------|------|
| 48 | To develop sustainable infrastructure networks which promotes economic growth and improve quality of life | Electricity Provision | Develop a detailed design for connection of 100 units at Makosha Village | New Indicator | R270.00 0.00 | Develop a detailed design for connection of 100 units at Makosha Village by 30 June 2025 | Appointment of Consultant and Develop a detailed design for connection of 100 units at Makosha Village | Target not achieved (invited consultant to come and present the progress) | Develop a detailed design for connection of 100 units at Makosha Village | Eskom postponed dates for the presentation for the detailed design | Designs to be presented on the 15th of January 2025 | Appointment Letter and Progress Report | Tech |
| 49 | To develop sustainable infrastructure networks which promotes economic growth and improve | Electricity Provision | Develop a detailed design for connection of 100 units at Maswanganyi Village | New Indicator | R270.00 0.00 | Develop a detailed design for connection of 100 units at Maswanganyi Village by 30 June 2025 | Appointment of Consultant and Develop a detailed design for connection of 100 units at Maswang | Target achieved (Consultant has been appointed and detailed design for connection of 100 units at Maswanganyi Village developed) | None | None | None | Appointment Letter and Progress Report | Tech |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|-----|-----------------------------------------------------------------------------------------------------------|-----------------------|------------------------------------------------------------------------------|-----------------|-------------|----------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------|-----------------------------------------------------|----------------------------------------|------|
| | quality of life | | | | | | anyi Village | | | | | | |
| 50 | To develop sustainable infrastructure networks which promotes economic growth and improve quality of life | Electricity Provision | Develop a detailed design for connection of 160 units at Botshabelo Village | New Indicator | R413.000 | Development of a detailed design for connection of 160 units at Botshabelo Village by 30 June 2025 | Appointment of Consultant and Development of a detailed design for connection of 160 units at Botshabelo Village | Target not achieved (invited consultant to come and present the progress) | Appointment of Consultant and Development of a detailed design for connection of 160 units at Botshabelo Village | Eskom postponed dates for the presentation for the detailed design | Designs to be presented on the 15th of January 2025 | Appointment Letter and Progress Report | Tech |
| 51 | To develop sustainable infrastructure networks which promotes economic | Electricity Provision | Develop a detailed design for connection of 170 units at Dingamanz i Village | New Indicator | R363.000.00 | Develop a detailed design for connection of 170 units at Dingamanz i Village by | Appointment of Consultant and Development of a detailed design for connection | Target not achieved (invited consultant to come and present the progress) | Appointment of Consultant and Develop a detailed design for connection of 170 units at Dingamanz i Village | Eskom postponed dates for the presentation for the detailed design | Designs to be presented on the 15th of January 2025 | Appointment Letter and Progress Report | Tech |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|-----|-----------------------------------------------------------------------------------------------------------|-----------------------|-------------------------------------|-----------------|------------|----------------------------------------------------------------------------------------------|--------------------------------------------------------------------|-------------------------------------------------------------------------------------------|----------|---------------------|--------------------|----------------------------------------|------|
| | growth and improve quality of life | | | | | 30 June 2025 | n of 170 units at Dingamazi Village | | | | | | |
| 52 | To develop sustainable infrastructure networks which promotes economic growth and improve quality of life | Electricity Provision | Connect 100 units at Loloka Village | New Indicator | R2.400.000 | Development of a detail design for connection of 100 units at Loloka Village by 30 June 2025 | Appointment of Contractor and Digging of holes for MV and LV poles | Target achieved (Appointment of Contractor and Digging of holes for MV and LV poles done) | None | None | None | Appointment Letter and Progress Report | Tech |
| 53 | To develop sustainable infrastructure networks which promotes | Electricity Provision | Connect 310 units at Mageva Village | New Indicator | R5.803.000 | Connect 310 units at Mageva Village by 30 June 2025 | Appointment of Contractor and Digging of holes for MV | Target achieved (Appointment of Contractor and Digging of holes for MV and LV | None | None | None | Appointment Letter and Progress Report | Tech |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|-----|-----------------------------------------------------------------------------------------------------------|-----------------------|-----------------------------------------|-----------------------------------------------------------------|------------|---------------------------------------------------------|--------------------------------------------------------------------|-------------------------------------------------------------------------------------------|----------|---------------------|--------------------|----------------------------------------|------|
| | economic growth and improve quality of life | | | | | | and LV poles | poles done) | | | | | |
| 54 | To develop sustainable infrastructure networks which promotes economic growth and improve quality of life | Electricity Provision | Connect 100 units at Mahlathi Village | New Indicator | R2.400.000 | Connect 100 units at Mahlathi Village by 30 June 2025 | Appointment of Contractor and Digging of holes for MV and LV poles | Target achieved (Appointment of Contractor and Digging of holes for MV and LV poles done) | None | None | None | Appointment Letter and Progress Report | Tech |
| 55 | To develop sustainable infrastructure networks which | Electricity Provision | Connect 120 units at Matsotsela Village | Development of a detailed design for connection of 120 units at | R2.500.000 | Connect 120 units at Matsotsela Village by 30 June 2025 | Appointment of Contractor and Digging of holes for MV | Target achieved (Appointment of Contractor and Digging of holes for | None | None | None | Appointment Letter and Progress Report | Tech |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|-----|-----------------------------------------------------------------------------------------------------------|-----------------------|----------------------------------------|----------------------|------------|--------------------------------------------------------|--------------------------------------------------------------------|-------------------------------------|--------------------------------------------------------------------|----------------------------------------|---------------------------------|----------------------------------------|------|
| | promotes economic growth and improve quality of life | | | Matsotsosela Village | | | and LV poles | MV and LV poles done) | | | | | |
| 56 | To develop sustainable infrastructure networks which promotes economic growth and improve quality of life | Electricity Provision | Connect 150 units at Xikukwani Village | New Indicator | R3.100.000 | Connect 150 units at Xikukwani Village by 30 June 2025 | Appointment of Contractor and Digging of holes for MV and LV poles | Target not achieved (Detail design) | Appointment of Contractor and Digging of holes for MV and LV poles | Awaiting the appointment of contractor | Supply-chain to appoint on time | Appointment Letter and Progress Report | Tech |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|-----|-----------------------------------------------------------------------------------------------------------|-----------------------|------------------------------------------------------------------------------------------|---------------------|------------|-----------------------------------------------------------------------|--------------------------------------------------------------------|------------------------------------------------------------------------------------------------|-------------------------------------------------------------|----------------------------------------|--------------------------------------------------------|------------------------------------------------------|------|
| 57 | To develop sustainable infrastructure networks which promotes economic growth and improve quality of life | Electricity Provision | Connect 150 units at Mnghonghoma Village | New Indicator | R3.450.000 | Connect 150 units at Mnghonghoma Village by 30 June 2025 | Appointment of Contractor and Digging of holes for MV and LV poles | Target achieved (Contractor has been appointed and Digging of holes for MV and LV poles done) | None | None | None | Appointment Letter and Progress Report | Tech |
| 58 | To develop sustainable infrastructure networks which promotes economic growth and improve | Electricity Provision | Installation of 4 high mast at Giyani Section A and C (ward 12)93 villages including CBD | High mast installed | R3.000.000 | Installation of 4 high mast at Giyani Section A and C by 30 June 2025 | Installation of 4 High mast lights and Practical Completion | Target not achieved (advertisement) | Installation of 4 High mast lights and Practical Completion | Awaiting appointment of the Contractor | Expediate appointment of service provider (Contractor) | Progress Report and Practical Completion Certificate | Tech |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|-----|-----------------------------------------------------------------------------------------------------------|-----------------------|------------------------------------------------------|-----------------|---------------|---------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|------------------------------------------|-----------------------------------------------------------------------------------------|-------------------------------------------------------------|-------------------------------------------------------|------------------------|------|
| | quality of life | | | | | | | | | | | | |
| 59 | To develop sustainable infrastructure networks which promotes economic growth and improve quality of life | Electricity Provision | Installation of solar rooftop in municipal buildings | New Indicator | R1.000.000.00 | Development of detailed design for installation of Solar rooftop in municipal buildings by 30 June 2025 | Development of detailed design for installation of Solar rooftop in municipal buildings | Target not achieved (Preliminary report) | Development of detailed design for installation of Solar rooftop in municipal buildings | The consultant is yet to present the detailed design report | The detailed design will be presented in January 2025 | Detailed Design Report | |

| NO: | Measurable Objective | Programme | KPI | Baseline/s tatus | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|-------------------------------|-----------------------------------------------------------------------------------------------------------|-----------------------------------------------|--------------------------------------------------------|----------------------------------------------------|-------------|------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------|------------------------------------------|--------------------------------------------------------------------------|----------------------------------------|---------------------------------------------------------|---------------------------------------------------|-------------|
| 60 | To develop sustainable infrastructure networks which promotes economic growth and improve quality of life | Electricity Provision | Installation of 152 energy saving streetlights phase 3 | 124 energies saving streetlights phase 2 installed | R5.500.000 | Installation of 152 energy saving streetlights phase 3 by 30 June 2025 | Appointment of Service provider and digging of holes and planting of poles for 76 energy saving streetlights | Target not achieved (Terms of reference) | Digging of holes and planting of poles for 76 energy saving streetlights | Awaiting appointment of the Contractor | Expediate appointment of service provider (Contractor) | Advert and appointment letter and Progress Report | |
| 3.3 COMMUNITY SERVICES | | | | | | | | | | | | | |
| 61 | To develop sustainable infrastructure networks which promotes economic growth and | Parks and Cemetery Management and Maintenance | Number of parks and cemetery management | New Indicator | Operational | 4 parks and 1 cemetery maintained by 30 June 2025 | Maintain 3 parks | Target achieved (3 parks maintained) | None | None | None | Maintenance reports | Comm |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|-----|-----------------------------------------------------------------------------------------------------------|----------------------------------|----------------------------------------------------------------------------|----------------------------------|-------------|-----------------------------------------------------------------------------------------|----------------------------------------------------------------------|------------------------------------------------------------------------------------------|----------|---------------------|--------------------|-----------------------------------|------|
| | improve quality of life | | | | | | | | | | | | |
| 62 | To develop sustainable infrastructure networks which promotes economic growth and improve quality of life | Environmental Awareness Campaign | Number of environmental awareness and educational programs to be conducted | 12 awareness campaigns conducted | Operational | 12 environmental awareness campaigns and educational programs conducted by 30 June 2025 | Conduct 6 environmental awareness campaigns and educational programs | Target achieved (6 environmental awareness campaigns and educational programs conducted) | None | None | None | Schedule and Attendance Registers | Comm |

| NO: | Measurable Objective | Programme | KPI | Baseline/s tatus | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|-----|-----------------------------------------------------------------------------------------------------------|----------------|------------------------------------------|------------------------------|-------------|----------------------------------------------|----------------------------|-------------------------------------------------|----------|---------------------|--------------------|-----------------------|------|
| 63 | To develop sustainable infrastructure networks which promotes economic growth and improve quality of life | Scholar Patrol | Number of scholar patrol to be conducted | 20 Scholar patrols conducted | Operational | 20 scholar patrols conducted by 30 June 2025 | Conduct 10 Scholar patrols | Target achieved (10 Scholar patrols Conducted) | None | None | None | Reports | Comm |
| 64 | To develop sustainable infrastructure networks which promotes economic growth and improve | Speed Checks | Number of speed checks conducted | 40 speed checks conducted | Operational | 40 Speed checks conducted by 30 June 2025 | Conduct 20 Speed Checks | Target achieved (20 Speed Checks conducted) | None | None | None | Reports | Comm |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|-----|-----------------------------------------------------------------------------------------------------------|--------------------------|-----------------------------------------------|-----------------------|-------------|---------------------------------------------------------|-----------------------------------------|-----------------------------------------------------------------------|----------|---------------------|--------------------|-----------------------|------|
| | quality of life | | | | | | | | | | | | |
| 65 | To develop sustainable infrastructure networks which promotes economic growth and improve quality of life | Traffic summonses issued | Percentage of (sec 56) traffic summons issued | 1000 summonses issued | Operational | 100% of (sec 56) traffic summons issued by 30 June 2025 | 100% of (sec 56) traffic summons issued | Target achieved (100% (2031/2031) of (sec 56) traffic summons issued) | None | None | None | Reports | Comm |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|-----|-----------------------------------------------------------------------------------------------------------|-----------------------|---------------------------------------------|---------------------------------------|-------------|-------------------------------------------------------|-----------------------------|------------------------------------------------|----------|---------------------|--------------------|-----------------------|------|
| 66 | To develop sustainable infrastructure networks which promotes economic growth and improve quality of life | Payment of AARTO fees | Number of Payment of AARTO fees facilitated | 12 payments of AARTO fees facilitated | Operational | 12 payments of AARTO fees facilitated by 30 June 2025 | Facilitate 6 AARTO payments | Target achieved (6 AARTO payments facilitated) | None | None | None | Reports | Comm |
| 67 | To develop sustainable infrastructure networks which promotes economic growth and improve | Payment of DLCA fees | Number of Payment of DLCA fees facilitated | 12 payments of DLCA fees | Operational | 12 payments of DLCA fees facilitated by 30 June 2025 | Facilitate 6 DLCA payments | Target achieved (6 DLCA payments facilitated) | None | None | None | Reports | Comm |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|-----|-----------------------------------------------------------------------------------------------------------|---------------|-------------------------------------|--------------------------|-------------|------------------------------------------------------|----------------------------|-----------------------------------------------|----------|---------------------|--------------------|-----------------------|------|
| | quality of life | | | | | | | | | | | | |
| 68 | To develop sustainable infrastructure networks which promotes economic growth and improve quality of life | RTMC payments | Number of RTMC payments facilitated | 12 payments of RTMC fees | Operational | 12 payments of RTMC fees facilitated by 30 June 2025 | Facilitate 6 RTMC payments | Target achieved (6 RTMC payments facilitated) | None | None | None | Reports | Comm |

| NO: | Measurable Objective | Programme | KPI | Baseline/s tatus | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|-----|-----------------------------------------------------------------------------------------------------------|------------------------|-----------------------------------------------|------------------------------------|-------------|---------------------------------------------------------------------|-----------------------------------|------------------------------------------------------|----------|---------------------|--------------------|-----------------------|------|
| 69 | To develop sustainable infrastructure networks which promotes economic growth and improve quality of life | Calibration of VTS | Number of Calibration of VTS done | 1calibration of VTS test equipment | Operational | 1calibration of VTS test equipment done by 30 June 2025 | 1 Calibration of VTS | Target achieved (1 Calibration of VTS done) | None | None | None | Reports | Comm |
| 70 | To develop sustainable infrastructure networks which promotes economic growth and improve | Payment of Agency fees | Number of Agency fees facilitated for payment | 12 payment of Agency fee | Operational | 12 payments for Agency fees facilitated for payment by 30 June 2025 | Facilitate 6 Agency fees payments | Target achieved (6 Agency fees payments facilitated) | None | Done | Done | Reports | Comm |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|-----|----------------------|-----------|-----|-----------------|--------|---------------|-----------------|-----------------------------|----------|---------------------|--------------------|-----------------------|------|
| | quality of life | | | | | | | | | | | | |

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|----|-----------------------------------------------------------------------------------------------------------|------------------------|---------------------------|-------------------------------|-------------|------------------------------------|-------------------|-------------------------------------|------|------|------|----------------------|------|
| 71 | To develop sustainable infrastructure networks which promotes economic growth and improve quality of life | Road safety Operations | Number of Roadblocks held | 12 Roadblocks operations held | Operational | 12 Roadblocks held by 30 June 2025 | Hold 6 Roadblocks | Target achieved (6 Roadblocks held) | None | None | None | Attendance Registers | Comm |
|----|-----------------------------------------------------------------------------------------------------------|------------------------|---------------------------|-------------------------------|-------------|------------------------------------|-------------------|-------------------------------------|------|------|------|----------------------|------|

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|----------------------------|-----------------------------------------------------------------------------------------------------------|-------------------------------------------------|---------------------------------|-----------------|-------------|------------------------------------------------------|-----------------------------------|--------------------------------------------------------|----------|---------------------|--------------------|-----------------------|------|
| 72 | To develop sustainable infrastructure networks which promotes economic growth and improve quality of life | Municipal Facilities Management and Maintenance | Number of facilities maintained | New indicator | Operational | 2 halls and 2 sports area maintained by 30 June 2024 | Maintain 1 hall and 1 sports area | Target achieved (1 hall and 1 sport area maintained) | None | None | None | Maintenance report | Comm |
| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
| 3.4 SOLID WASTE MANAGEMENT | | | | | | | | | | | | | |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|-----------------------------------|-------------------------------------------------------------------|------------------|------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|-------------|-----------------------------------------------------------------------------|--------------------------------------------------------------|---------------------------------------------------------------------|----------|---------------------|--------------------|---------------------------------------------|----------------|
| 73 | Accessible basic and infrastructure services | Waste Management | Number of wards to have access to refuse removal | Refuse collection done once in a week in wards 11,12,13 and 21, and daily at CBD. | Operational | 4 wards(11, 12, 13 and 21) to have access to refuse removal by 30 June 2025 | 4 Refuse collection in wards 11, 12, 13 and 21 | Target achieved (4 Refuse collected in wards 11, 12, 13 and 21) | None | None | None | Billing Report | Comm |
| KPA 4: LOCAL ECONOMIC DEVELOPMENT | | | | | | | | | | | | | |
| 74 | To Create an Enabling Environment For Sustainable Economic Growth | LED Forum | Number of LED Forums held | 4 LED Forums held | Operational | 4 LED Forums held by June 2025 | 2 LED Forum meeting held | Target achieved (2 LED Forum meeting held) | None | None | None | Invitation, Minutes and Attendance Register | Planning & LED |
| 75 | To Create an Enabling Environment For Sustainable Economic Growth | LIBRA | Number of Business Registration and licensing adjudication committee meetings held | 2 Business Registration and Licensing adjudication committee | Operational | 4 Business Registration and Licensing adjudication committee meetings | 2 Business Registration and Licensing Adjudication Committee | Target achieved (2 Business Registration and Licensing Adjudication | None | None | None | Invitation, Minutes and Attendance Register | Planning & LED |

| | | | | | | | | | | | | | |
|----------------------------|-------------------------------------------------------------------|----------------------------|------------------------------------------------------|----------------------------------------|-------------|--------------------------------------------------------------|-----------------------------------------------------------|-----------------------------------------------------------------|----------|---------------------|--------------------|---------------------------------|----------------|
| | | | | meetings held | | held by 30 June 2025 | Meeting held | Committee Meeting held) | | | | | |
| 76 | To Create An Enabling Environment For Sustainable Economic Growth | SMME Exposure to markets | Number of SMME's exposed to pop up market | 4 SMME's exposed to pop up market | Operational | 4 SMME's exposure to pop up market by 30 June 2025 | 2 SMME's exposed to pop up market | Target achieved (2 SMME's exposed to pop up market) | None | None | None | Invitation, Attendance register | Planning & LED |
| 77 | To Create An Enabling Environment For Sustainable Economic Growth | Planning and LED awareness | Number of Planning and LED Awareness to be conducted | 4 Planning and LED Awareness conducted | Operational | 4 Planning and LED Awareness conducted by 30 June 2025 | 2 Planning and LED awareness conducted | Target achieved (2 Planning and LED awareness) | None | None | None | Invitation, Attendance register | Planning & LED |
| NO: | Measurable Objective | Programme | KPI | Baseline /status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
| KPA 5: FINANCIAL VIABILITY | | | | | | | | | | | | | |
| 78 | To improve financial management systems to enhance venue base | Budget and Reporting | Obtaining Unqualified Audit Opinion | Obtaining Unqualified Audit Opinion | Operational | Obtaining Unqualified Audit Opinion for the 2023/24 FY by 30 | Obtaining of Unqualified Audit Opinion for the 2023/24 FY | Target achieved (Obtaining of Unqualified Audit Opinion for the | None | None | None | AGSA Audit Report | BTO |

| | | | | | | | | | | | | | |
|-----------|-----------------------------------------------------------------|----------------------|-------------------------------------------------------|------------------------------------------------------------------------------|-------------|---------------------------------------------------------------------------------------|---------------------------------------------------------------------|---------------------------------------------------------------------------------------|------|------|------|--------------------------------------------------------------------|------------|
| | | | | | | November 2024 | | 2023/24 FY) | | | | | |
| 79 | To improve financial management systems to enhance revenue base | Revenue Management | Revenue enhancement strategy reviewed and implemented | Revenue enhancement strategy reviewed and implemented | Operational | Revenue enhancement strategy reviewed and implemented by 30 June 2025 | Report on Implementation of Revenue Enhancement Strategy | Target achieved (Report on Implementation of Revenue Enhancement Strategy) | None | None | None | Q1-Q4 Report on Implementation of the Revenue Enhancement Strategy | BTO |
| 80 | To improve financial management systems to enhance revenue base | Budget and Reporting | Submit the Annual Financial statements to AG | Financial statements were compiled and submitted to AG on the 31 August 2024 | Operational | 2023/24 FY Annual Financial Statements compiled and submitted to AG by 31 August 2025 | Financial statements compiled and submitted to AG by 31 August 2024 | Target achieved (Financial statements compiled and submitted to AG by 31 August 2024) | None | None | None | Q1 - Copy of Annual Financial Statement Financial statements | BTO |

| 81 | To improve financial management systems to enhance venue base | Budget and Reporting | Number of section 71 reports submitted to Treasury within 10 working days after the end of the month | 12 Reports submitted in 2023/24 FY | Operational | 12 Section 71 Reports submitted to Treasury for the 2024/25 FY | Submit 6 Section 71 reports to Treasury as per legislation | Target achieved (6 Section 71 reports submitted to Treasury as per legislation) | None | None | None | Q1-Q4 Proof of submission to Treasury | BTO |
|-----|---------------------------------------------------------------|-------------------------|------------------------------------------------------------------------------------------------------|---------------------------------------------|-------------|----------------------------------------------------------------------------------------------|------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------|---------------------------------------|------|
| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
| 82 | To improve financial management systems to enhance venue base | Supply Chain Management | Number of Quarterly UIF report/Letter submitted to AGSA and MEC for local government | UIF report not submitted to AGSA and COGHTA | Operational | 4 Quarterly UIF report/Letter submitted to AGSA and MEC for local government by 30 June 2025 | 2 Quarterly UIF letter/report on UIF identified submitted to AGSA and COGHTA | Target not achieved (1 Quarterly UIF letter/report on UIF identified submitted to AGSA and COGHTA) | 2 Quarterly UIF letter/report on UIF identified submitted to AGSA and COGHTA | The letters need a council resolutions number and council will sit on the end of January 2024 | To adjust the SDBIP during February and the evidence required be letters to MEC & AGSA. | Proof of submission to MEC and AG | BTO |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|-----|---------------------------------------------------------------|-------------------------|------------------------------------------------------------------------|----------------------------------------------------------------|-------------|------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------|----------------------------------------------------------------------------------|----------|---------------------|--------------------|----------------------------------------------------------|------|
| 83 | To improve financial management systems to enhance venue base | Supply Chain Management | Number of Quarterly SCM reports submitted to the MM per quarter | 4 SCM report | Operational | 4 Quarterly SCM reports submitted to MM for the 2024/25 FY by 30 June 2025 | 2 SCM report compiled and submitted to MM | Target achieved (2 SCM report compiled and submitted to MM) | None | None | None | Quarterly SCM reports and MM's Acknowledgment of receipt | BTO |
| 84 | To improve financial management systems | Asset Management | Number of Quarterly Insurance Report submitted to Risk Management unit | 4 Quarterly Insurance Report submitted to Risk Management unit | Operational | 4 Quarterly Insurance reports be submitted to Risk Management Committee for the 2024/25 FY by 30 June 2025 | Submit 2 quarterly Insurance report to Risk Management Unit | Target achieved (2 quarterly Insurance report submitted to Risk Management Unit) | None | None | None | Insurance Report & Proof of submission | BTO |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|-------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------|---------------------------------|---------------------------------------------------------------------------------------|-----------------------------------------------------------------------|-------------|-------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------|---------------------------------------------------------------------|----------|---------------------|--------------------|------------------------------------------------------|----------------|
| 85 | To improve financial management systems | Asset Management | Number of Quarterly Assets Management Report submitted to Finance Portfolio Committee | 4 Quarterly asset report developed | Operational | 4 Quarterly Assets management reports to be submitted to Finance Portfolio Committee for the 2024/25 FY by 30 June 2025 | Develop 2 quarterly Asset management report | Target achieved (2 quarterly Asset management report developed) | None | None | None | Asset Management Report | BTO |
| KPA 6: GOOD GOVERNANCE AND PUBLIC PARTICIPATION | | | | | | | | | | | | | |
| 86 | To develop governance structures and systems that will ensure effective public consultation and organizational discipline | Integrated Development Planning | Review the IDP for 2024/2025 and development of 2025/26 IDP | IDP for 2023/2024 reviewed and development of 2024/2025 IDP financial | Operational | Review the IDP for 2024/2025 and development of 2025/26 IDP financial | Development and adoption by Council of IDP process plan and Development of | Target achieved (Development and adoption by Council of IDP process | None | None | None | Council Resolution (Adopted Process Plan), and Draft | Planning & LED |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|-----|---------------------------------------------------------------------------------------------------------------------------|-----------------|---------------------------------------------------|------------------------------------------|-------------|----------------------------------------------------------|------------------------------------------------------|------------------------------------------------------------------------------------|-----------------------------------------|------------------------------------------------------------|----------------------------------------------------|---------------------------------|------|
| | | | financial year | 1 year by 31 May 2024 | | year by 31 May 2025 | analysis phase of IDP and conduct strategic planning | plan and Development of analysis phase of IDP and conduct strategic planning done) | | | | Analysis phase(Chapter) | |
| 87 | To develop governance structures and systems that will ensure effective public consultation and organizational discipline | Risk Management | Number of risk management committee meeting held | 4 Risk management Committee meeting held | Operational | 4 Risk management Committee meeting held by 30 June 2025 | 2 Risk management Committee meeting held | Target achieved (2 Risk management Committee meeting held) | None | None | None | Minutes and Attendance Register | MM |
| 88 | To develop governance structures and systems that will ensure effective public consultation | Risk Management | % of risk implemented (Strategic and Operational) | Implementation of risk mitigation plans | Operational | 100% of risk implemented (Strategic and Operational | 100% of risk implementation plan (Strategic and | Target not achieved (73% (69/95) of strategic | 27% (11/95) of risk implementation plan | Delay in finalising the appointment of committee, completi | Outstanding activities to be implemented by end of | Updated Risk register | MM |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|-----|-------------------------------|-----------|-----|-----------------|--------|---------------------|-----------------|-------------------------------------------------------|----------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|-----------------------|------|
| | and organizational discipline | | | | | al) by 30 June 2025 | Operational) | and operational risk activities has been implemented) | | on of landfill site development, reinstating of pound station, review and implementation of disaster recovery plan, demolishing of illegal structure, maintenance of market stalls, relocating vendors, | March 2025 | | |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|-----|---------------------------------------------------------------------------------------------------------------------------|-------------------|----------------------------------------------------------|------------------------------------------------------|-------------|-----------------------------------------------------------------------------|-------------------------------------------------------------|-----------------------------------------------------------------------------------------------|------------------------------------------------------------------|--------------------------------------------------------------|-------------------------------------------------------------------------------------------------|------------------------------------|------|
| | | | | | | | | | | finalisation on implementation of BCP | | | |
| 89 | To develop governance structures and systems that will ensure effective public consultation and organizational discipline | Internal Auditing | % of findings resolved in the Internal Audit Action Plan | Implementation in 2023/24 Internal Audit Action plan | Operational | 100% of findings resolved in the Internal Audit Action Plan by 30 June 2025 | 100% of findings resolved in the Internal Audit Action Plan | Target not achieved (77,02% (181/235) of findings resolved in the Internal Audit Action Plan) | 23% (54/235) findings resolved in the Internal Audit Action Plan | Slow implementation of external audit findings by management | Encourage management to implement external audit's recommendations and conduct follow-up audits | Updated Internal Audit Action Plan | MM |
| 90 | To develop governance structures and systems that will ensure effective public consultation | Internal Auditing | % of findings resolved in the AG(SA) Action Plan | Implementation AG(SA) Action Plan | Operational | 100% of findings resolved in the AG(SA) Action Plan by | 100% of findings resolved in the AGSA's Action Plan | Target not achieved (66.81% (157/235) of findings | 33.19% (78/235) of findings resolved in the AGSA's | slow implementation of External Audit findings by | Encourage Management to implement Internal Audit's | Updated Audit Action Plan | MM |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|-----|---------------------------------------------------------------------------------------------------------------------------|-------------------|---------------------------------------------------------------------|-------------------------------------------------|-------------|-------------------------------------------------------------------------|-----------------------------------------------------------|-----------------------------------------------------------------------------|-------------|---------------------|----------------------------------------------|---------------------------------------|------|
| | and organizational discipline | | | | | 30 June 2025 | | resolved in the AGSA's Action Plan implemented) | Action Plan | Management | recommendations and conduct Follow-up audits | | |
| 91 | To develop governance structures and systems that will ensure effective public consultation and organizational discipline | Internal Auditing | Number of Audit and Performance Audit Committee meetings to be held | 6 Audit and Performance Committee meeting held | Operational | 4 Audit and Performance Committee meeting held by 30 June 2025 | 2 Audit and Performance Committee meeting to be held | Target achieved (2 Audit and Performance Committee meeting to be held) | None | None | None | Attendance Register, and Minutes | MM |
| 92 | To develop governance structures and systems that will ensure effective public consultation and organizational discipline | Internal Auditing | Number of Audit and Performance Audit Committee Reports | 4 Audit and Performance Audit Committee Reports | Operational | 4 Audit and Performance Audit Committee Reports developed and submitted | 2 Audit and Performance Audit Committee Reports submitted | Target achieved (2 Audit and Performance Audit Committee Reports submitted) | None | None | None | Report to Council, Council Resolution | MM |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|-----|---------------------------------------------------------------------------------------------------------------------------|---------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------|------------------------------------------|-------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------|----------|---------------------|--------------------|-------------------------------------------------|---------------------|
| | | | developed and submitted to Council | | | to Council by 30 June 2025 | to council for approval | ee Reports submitted to council for approval) | | | | | |
| 93 | To develop governance structures and systems that will ensure effective public consultation and organizational discipline | Promote community and environmental welfare | Number of activities conducted on special programs (Disability awareness, women's month, youth programmes, Older persons, men's | 20 Special Programs activities conducted | Operational | 16 activities conducted on special programs (Disability awareness, women's month, youth programmes, older persons, men's forum and HIV and Aids) by 30 June 2025 | 8 special programs conducted (Disability awareness, women's month, youth programmes, Older persons, men's forum and HIV | Target achieved (8 special programs (Disability awareness, women's month, youth programmes, Older persons, men's forum and HIV | None | None | None | Invitations, Programme and Attendance Registers | Office of the Mayor |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|-----|---------------------------------------------------------------------------------------------------------------------------|------------------------------|-------------------------------------------|------------------------------------------|-------------|---------------------------------------------------------|------------------------------------------|-----------------------------------------------------------|----------|---------------------|--------------------|----------------------------|---------------------|
| | | | forum and HIV and Aids) | | | | and Aids) | and Aids conducted) | | | | | |
| 94 | To develop governance structures and systems that will ensure effective public consultation and organizational discipline | Newsletter | Number of Rito newsletters to be produced | 2 Rito newsletter produced | Operational | 4 Rito newsletter edition produced by 30 June 2025 | 2 Rito newsletter edition to be produced | Target achieved (2 Rito newsletter edition produced) | None | None | None | Rito Newsletters | Office of the Mayor |
| 95 | To develop governance structures and systems that will ensure effective public consultation and organizational discipline | Customer Satisfaction Survey | Review Customer Satisfaction Survey | 1 Customer satisfaction Survey conducted | Operational | 1 Customer satisfaction Survey reviewed by 30 June 2025 | 1 Customer satisfaction Survey reviewed | Target achieved (1 Customer satisfaction Survey reviewed) | None | None | None | Reports and Questionnaires | Office of the Mayor |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|--------------------------|----------------------------------------------------------------------------------------------------------------------------|----------------------|-------------------------------------------------|-----------------------------------|-------------|---------------------------------------------------|-----------------------------------|--------------------------------------------------------|-----------------------------------|-----------------------------------------------------------------------------------------------------------|------------------------------------------------------------|-----------------------------------|---------------------|
| 6.1 Public Participation | | | | | | | | | | | | | |
| 96 | To develop governance structures and systems that will ensure effective public consultation and organizational discipline. | Public participation | Number of public participations to be conducted | 5 public participations conducted | Operational | 4 public participations conducted by 30 June 2025 | 2 public participations conducted | Target not achieved (1 public participation conducted) | 2 public participations conducted | Public participation programmes were integrated during the mayoral imbizo that was held at Silawa village | 2 public participations to be conducted during 3rd quarter | Attendance Register and Programme | Corp |
| 97 | To develop governance structures and systems that will ensure effective public consultation | Public participation | Number of imbizos to be convened | 4 Imbizos held | Operational | 4 imbizos convened by 30 June 2025 | 2 Imbizo conducted | Target achieved (2 Imbizo conducted) | None | None | None | None | Office of the Mayor |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|-----------------------------------|---------------------------------------------------------------------------------------------------------------------------|------------------------|--------------------------------------------------------------------------------|-----------------------------------------------|-------------|----------------------------------------------------------------------------------------|----------------------------------------------------------------------|----------------------------------------------------------------------------------------|----------|---------------------|--------------------|---------------------------------------------------------|-----------|
| | and organizational discipline | | | | | | | | | | | | |
| 6.2 PERFORMANCE MANAGEMENT | | | | | | | | | | | | | |
| 98 | To develop governance structures and systems that will ensure effective public consultation and organizational discipline | Performance Management | Number of institutional performance reports developed and submitted to Council | 4 institutional performance reports developed | Operational | 4 Institutional performance reports developed and submitted to Council by 30 June 2025 | 2 Institutional performance report compiled and submitted to council | Target achieved (2 Institutional performance report compiled and submitted to council) | None | None | None | Institutional Performance Report and Council Resolution | MM |
| 99 | To develop governance structures and systems that will ensure effective public consultation | Performance Management | Number Project performance Monitoring | New Indicator | Operational | 2 Project performance Monitored by 30 June 2025 | 1 Project performance Monitored | Target achieved (1 Project performance | None | None | None | Report and attendance register | MM |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|----------------------------------|--------------------------------------------------------------------|--------------------------|----------------------------------------------------------------------------|---------------------|--------|------------------------------------------------------------|--------------------------------------------|-------------------------------------------------------------|-------------------------------------------------|-------------------------------------------------|--------------------|------------------------------------|-------------|
| | and organizational discipline | | | | | | | Monitored) | | | | | |
| 6.3 SPORTS AND RECREATION | | | | | | | | | | | | | |
| 100 | To promote Arts, Culture and Heritage within the community members | Arts and Culture Support | Number of Arts, Culture Festival and Heritage Day Celebration to be hosted | 1 festival was held | | 1 Arts, Culture and Heritage festival held by 30 June 2025 | Hold 1 Arts, Culture and Heritage Festival | Target overachieved (7 Arts, Culture and Heritage Festival) | 6 more Arts, Culture and Heritage Festival held | Due to compulsory cluster elimination programme | None | Invitation and Attendance Register | Comm |
| 101 | To develop Sports programmes within the community members | Sport Development | Number of sports development events coordinated | 7 wards benefited | | 1 sports development event coordinated by 30 June 2025 | Conduct Capacity Building Sports Workshop | Target achieved (Capacity Building Sports Workshop) | None | None | None | Attendance register | Comm |

| NO: | Measurable Objective | Programme | KPI | Baseline/status | Budget | Annual Target | Mid-year Target | Mid-year Actual Performance | Variance | Reason for variance | Corrective measure | Portfolio Of Evidence | Dept |
|---------------------|---------------------------------------------------------------------------------------------------------------------------|--------------------------|----------------------------------------------------|-------------------------------|-------------|-----------------------------------------------------------------------|------------------------------------|------------------------------------------------|----------|---------------------|--------------------|-----------------------|------|
| | | | | | | | | conduct ed) | | | | | |
| 6.4 LIBRARY PROGRAM | | | | | | | | | | | | | |
| 102 | To develop governance structures and systems that will ensure effective public consultation and organizational discipline | Library Outreach Program | Number of library outreach and awareness conducted | 12 Library outreach conducted | Operational | 12 Number of library outreach and awareness conducted by 30 June 2025 | Conduct four 4 library outreach es | Target achieved (4 library outreach conducted) | None | None | None | Attendance Registers | Comm |

CHAPTER 5: MUNICIPAL MANAGER ‘S QUALITY CERTIFICATION

I KHOZA VUSI DUNCAN the Municipal Manager of Greater Giyani Municipality, hereby certify that:

Section 72 report ending 31 December 2024 on implementation of the IDP/Budget and state of affairs of the Municipality for the year 2024/25 is in accordance with **Municipal Finance Management Act and Regulations** made under the act.

Print Name: **KHOZA VUSI DUNCAN**

The Municipal Manager of Greater Giyani Municipality LIM331

Signature